

**THOSE WEREN'T THE DROIDS
WE WERE LOOKING FOR**

Lessons Learned from Integrated Systems Testing



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Lessons Learned from Integrated Systems Testing

Mark Gelfo, PE, CxA, LEED Fellow, EMP

Managing Principal

THINK. LISTEN. CREATE.®

The Force Will Be With You

Learning Objective 1: Understand what **Integrated Systems Testing** is and why it is an important part of the commissioning process

Learning Objective 2: Know what a **Black-Site Test** is, and why it is an important test for any new building

Learning Objective 3: Apply **lessons learned** from our projects case study examples on their next commissioning project.

Learning Objective 4: Understand how to prepare a **Functional Test Procedure** for IST that is repeatable.

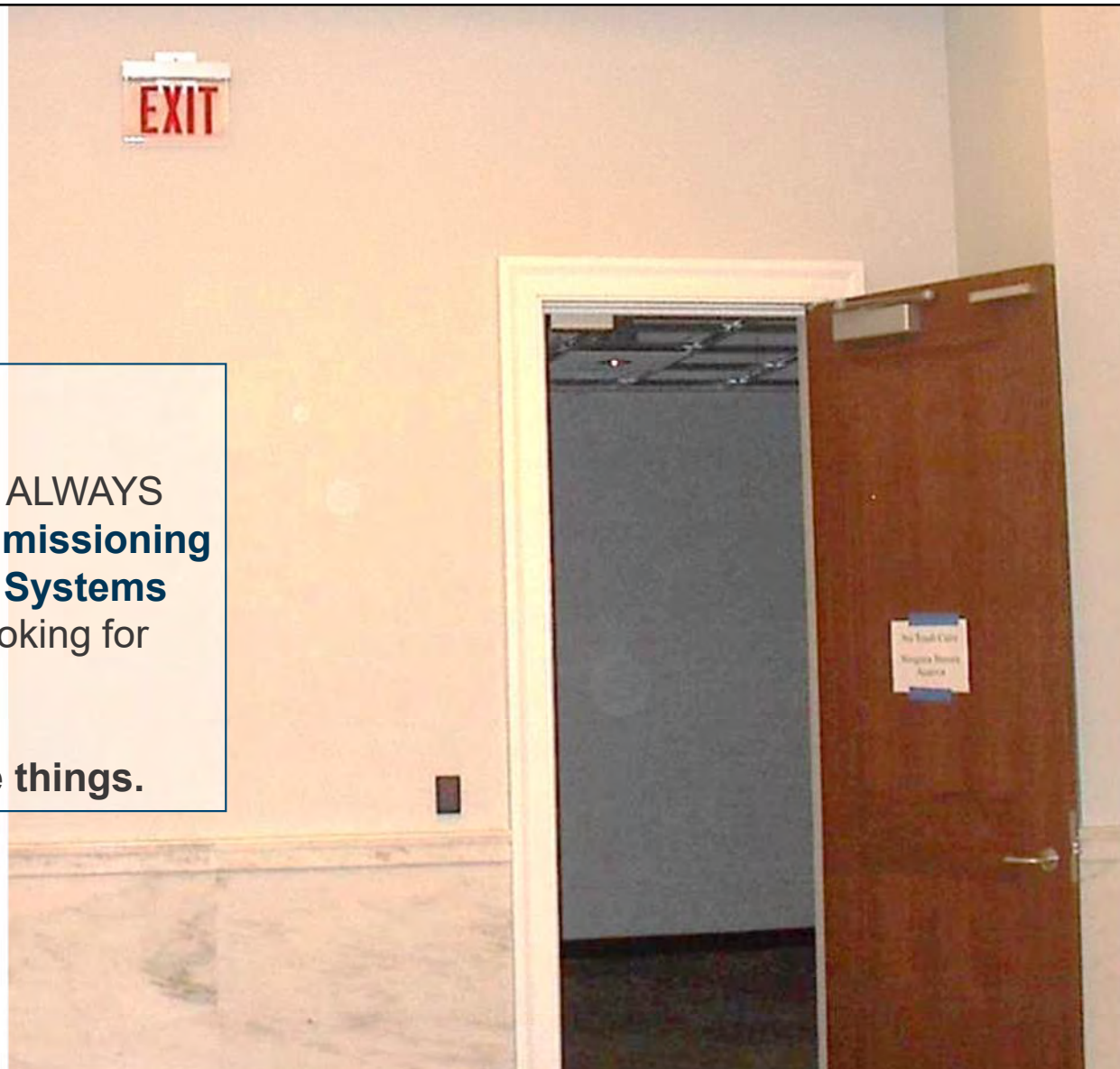




The Premise:

There are always, always, ALWAYS things we find during **Commissioning** and especially **Integrated Systems Testing** that we weren't looking for and didn't expect.

These are some of those things.





“A quality-focused process for enhancing the delivery of a project, focused on verifying and documenting that the facility and its systems are planned, designed, installed, tested, operated, and maintained, as intended and meet the Owner’s Project Requirements.”

COMMISSIONING 101

When is Commissioning Required ?

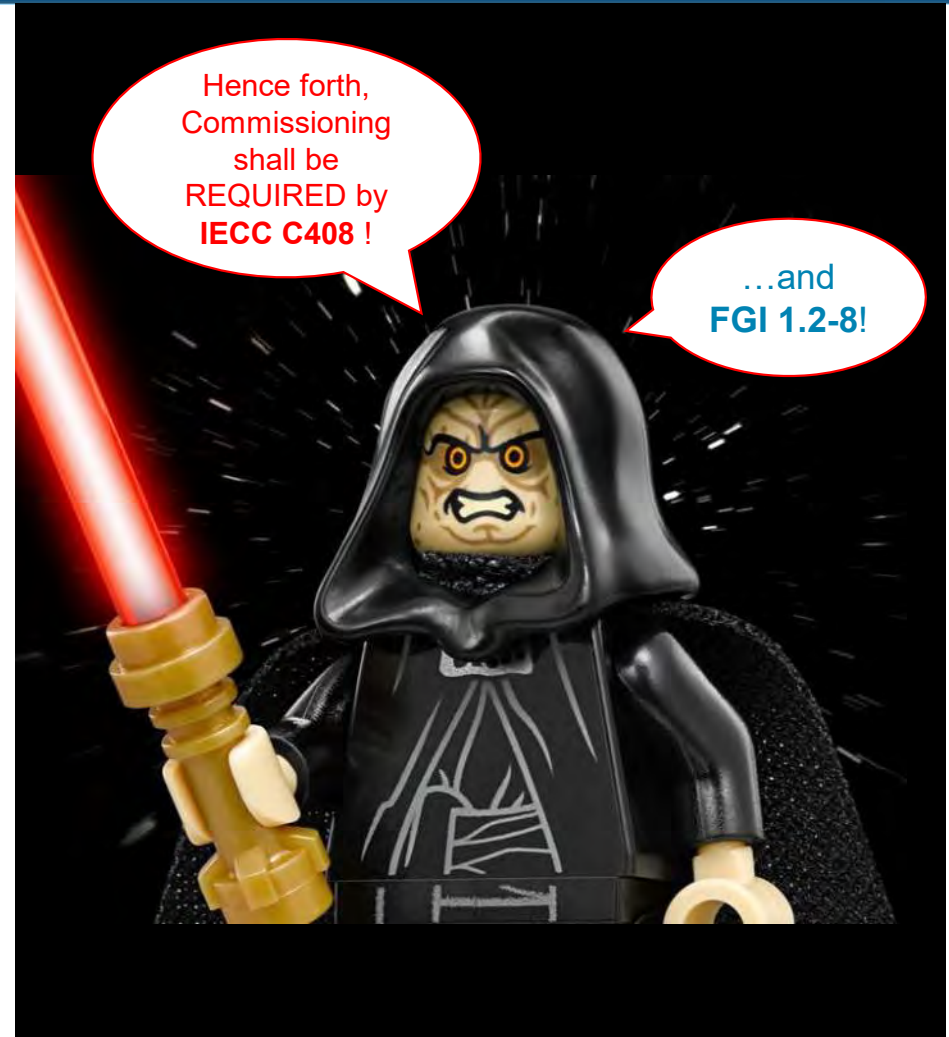
8th Edition FBC 2023 C408 Maintenance Information and Systems Commissioning

- Mechanical Systems (C408.2): >40 Tons Cooling, 600 MBH Heating
 - *Code official SHALL REQUIRE Preliminary Cx Report be made available for review by code official prior to final inspection (C408.2.4.2)
- Service Water Heating (C408.2): If Mech Cx is Required
- Lighting Controls (C408.3): All Projects
 - Expanded Requirements for Lighting Controls Testing

2022 FGI Guidelines for Design and Construction of Hospitals

Chapter 1.2-8 Commissioning:

- HVAC
- Automatic temperature control
- Domestic hot water
- Fire alarm and fire protection integration
- Essential electrical power systems
- Security systems
- *Telecommunications & Wireless Communication Systems



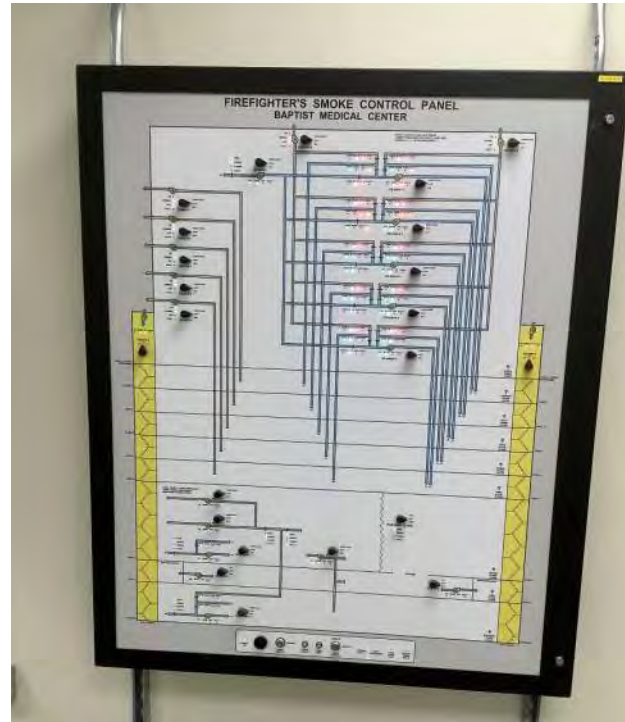
When is Commissioning Required ?

NFPA 3-2018: Standard for Commissioning of Fire Protection and Life Safety Systems (NOT ADOPTED)

- Developed as request from the National Institute of Building Sciences (NIBS),
- outlines the commissioning process and integrated testing of fire protection & life safety systems
- Goal to ensure systems perform in per design intent.

NFPA 4-2021: Standard for Integrated Fire Protection and Life Safety System Testing

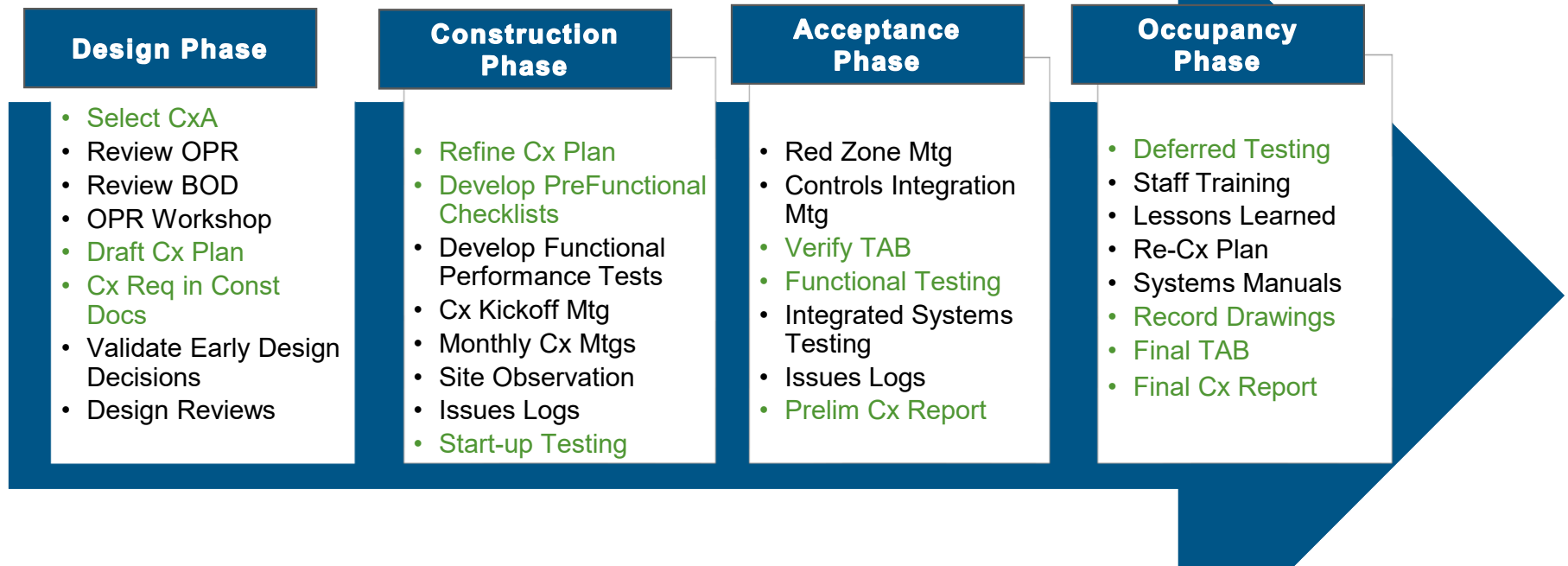
- Requires Commissioning and Integrated Testing of FP & LS systems
- Defines Role of the Integrated Testing Agent (ITa)
- outlines test scenarios to confirm the operation & interaction of FP & LS systems via Integrated Testing Plan



2018 is code
TODAY



Commissioning is a Process, not an Event



FBC 2023, Florida Energy Code C408

Cooling > 40 Tons Heating > 600 MBH

1. Mechanical Systems Commissioning (C408.2)
2. Service Water Heating Systems, Pools, Spas (C408.2) – same as Mechanical Systems
3. Lighting Controls Functional Testing (C408.3)

Guidelines for Design and Construction of Hospitals, 2022

4. Essential Electrical Systems
5. Security Systems

NFPA 4, 2021 Standard for Integrated Fire Protection and Life Safety System Testing

6. Fire Alarm
7. Fire Protection
8. Integrated Life Safety Systems

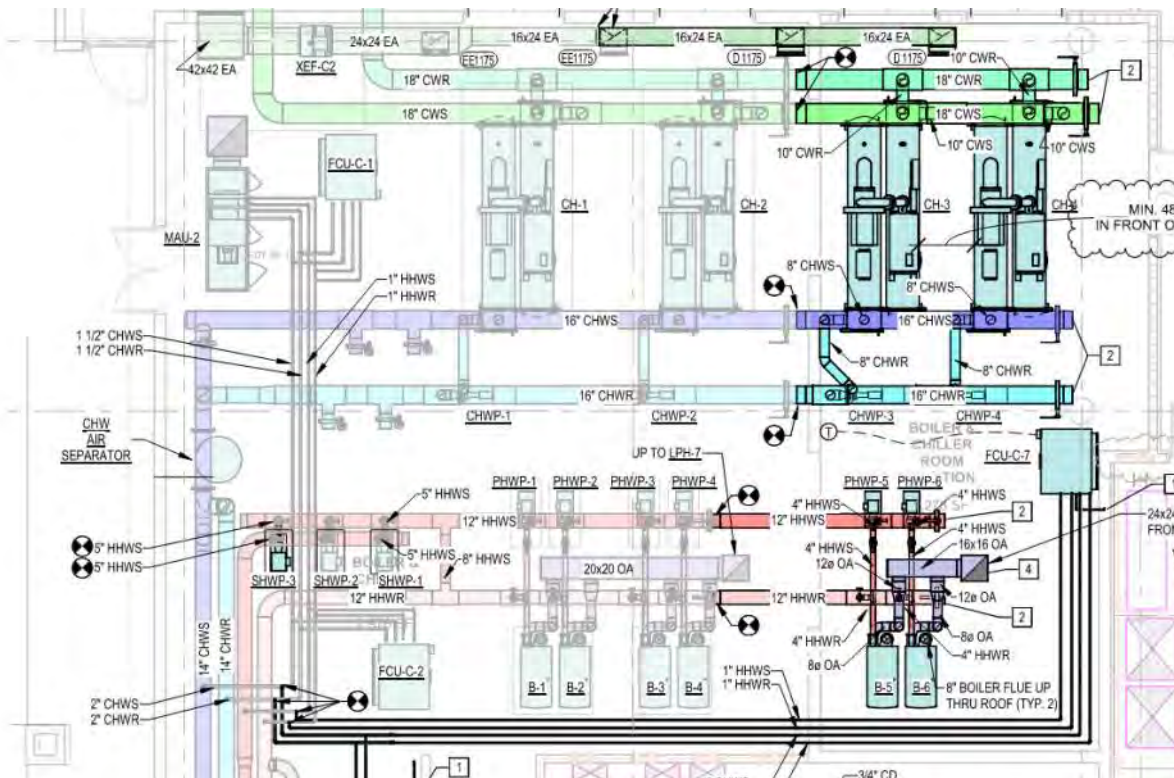


**WHAT IS
INTEGRATED
SYSTEMS TESTING ?**



IST: New Equipment added to Existing

Example: New Chillers & Boilers added to Existing CEP



Test New Equipment Independently

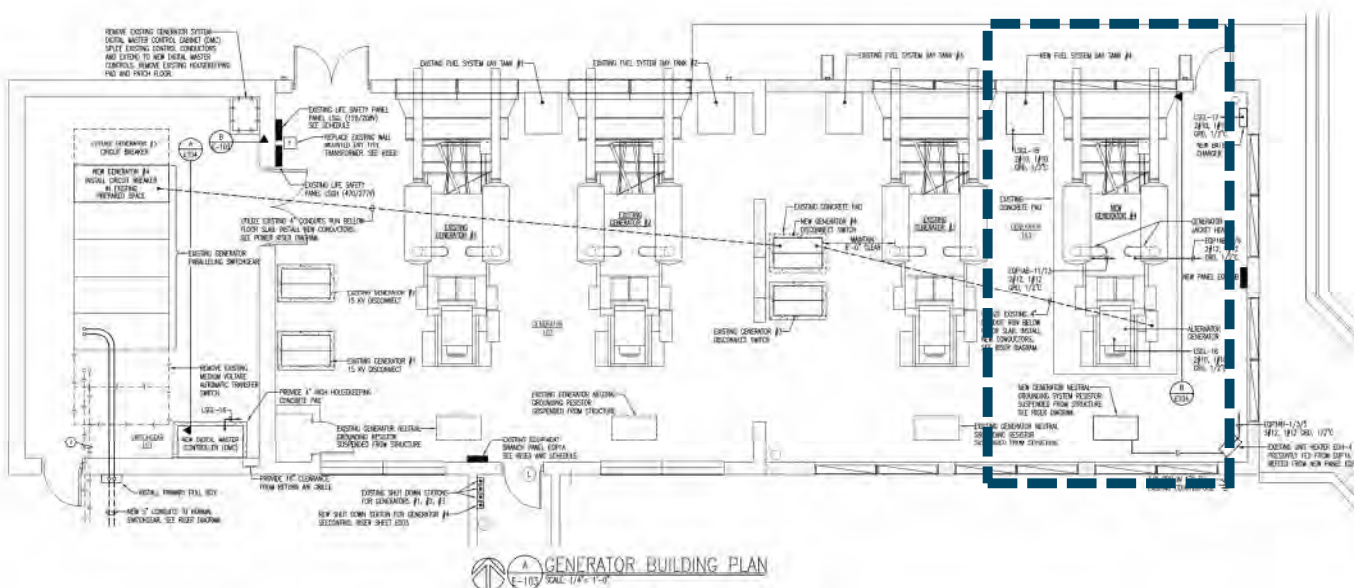
Then Test New Equipment in Combination with Existing Equipment

Ensure Operating as “One System”

- Lead Machine Logic
- Lag Machine Logic
- Pumping

IST: New Equipment added to Existing

Example: New Generator added to Existing CEP



Test New Generator Independently

Then Test New Generator in Combination with Existing Generator

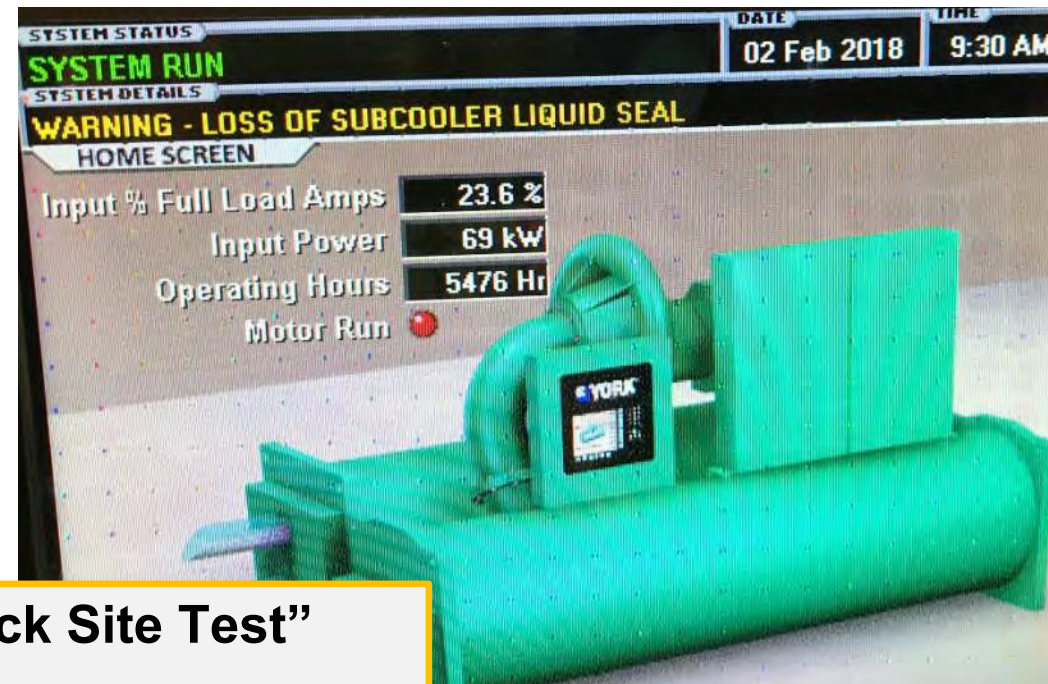
Ensure Operating as “One System”

- Paralleling
- Load Shed / Load Add
- Load Prioritization
- Changes
- Fuel System

Integrated Systems Testing (IST) – Full Building

We've testing everything individually... now lets test it all together

- Does HVAC system work properly on emergency power?
Chillers? After return to normal power?
- Does FIRE ALARM SYSTEM work on emergency power?
AHU shutdown? Damper Closing and Reopening?
- Do ELEVATORS run properly on emergency power?
Recall? After return to normal power?
- UPS SYSTEMS? Large and Small?
- Are EMERGENCY COMMUNICATION SYSTEMS functional?
- SECURITY / ACCESS CONTROL ?



Commissioning Plan: Integrated System Test

TLC
#507 Integrated Systems Test
Test
 TLC Engineering Solutions |
 Arrival Tower | B18045

Assist Arrival Tower

Attempts

Attempt No. 1

PRE-TEST CHECKLIST

WHO WE NEED

- 1 Participants: Lead Team - ONE PERSON executing the test and acting as single central point for all communications; GC, Lead CxA, Owner communicates & coordinate with Owner's facilities group walks the building and liaise between teams as needed; each team communicates results of each step of the test gives the go-ahead to proceed with each step of the test also confirm Elevator Operation portion of FPT
- 1 Participants: Electrical Team - GC, EC, Elec EOR, Owner, CxA
 Initiate Black Site Test portion of FPT
 Verify UPS Operation portion of FPT
 Verify Nurse Call Operation of FPT
- 1 Participants: Fire Alarm Team - GC, FA Contractor, Elec EOR, Owner, CxA - to initiate Fire Alarm test; verify alarms; floor closure; coordinate with HVAC team on shutdown
- 2 Participants: HVAC Team - GC, MC, CC, Mech EOR, Owner, CxA
 verify HVAC / BAS Operation portion of FPT
- 3 Participants: Med Gas Team - GC, Plumb Contractor, Mech EOR, Owner, CxA
 verify Medical Gas System Operation portion of test
- 4 Participants: Low Voltage Team, LV Contractor, LV Eng, Owner, CxA
 Verify IT Equipment portion of FPT
 Verify Emergency Communications portion of FPT
 Verify Access Control / Auto Door Operation portion of FPT

WHAT WE NEED

- 10 Access to Main Electrical Rooms
- 11 Access to penthouse elevator machine room.
- 12 Card Key for Access Control system
- 13 Carried smoke to test smoke detectors.
- 14 Access to BAS
- 15 Access to TDR rooms
- 16 Ladders on each floor
- 17 All Elevators set on automatic control

Test | Printed on 02/12/2023 | Page 1 of 9

TLC ENGINEERING

WHO WE NEED

WHAT WE NEED

#507 Integrated Systems Test -
 B18045

- 18 All HVAC systems set in Auto (not hand) operation
- 18 Generator / EPS set in Auto
- 18 Owner Notified and Occupants Aware / Prepared for Testing
- 19 Fire Department Notified Testing is Occurring / Not Actual Fire

PART 1 - INITIATE BLACK SITE TEST

- 23 Disconnect Main Building Power - Open Main Service Breakers
- 24 Verify Generator(s) Start
- 25 Record Start Time
- 26 Verify All Transfer Switches Transferred

LIST TRANSFER SWITCHES

- 28 CE-ATS-LS1
- 29 CE-ATS-CR1
- 30 CE-ATS-CR2
- 31 CE-ATS-EQ1
- 32 CE-ATS-EQ2
- 33 Walk building - verify Life Safety Lighting
- 34 Site - Verify Emergency Power Site Lighting
- 35 Walk building - verify Critical Lighting / Critical Power
- 36 Walk building - verify Equipment Branch HVAC Equipment

VERIFY HVAC / BAS OPERATION

- 38 Verify HVAC System - AHUs, RTUs, Exhaust Fans are operational
- 39 Verify VFD operation
- 40 Verify Chillers and Chilled Water Pumps are operational
- 41 Verify VFD operation
- 42 Verify Cooling Towers and Condenser Water Pumps are operational
- 43 Verify VFD operation
- 44 Verify Boilers and Hot Water Pumps are operational
- 45 Verify BAS System is operational and online
- 46 Verify operation of Stair Pressurization fans
- 47 Verify operation of Smoke Control System fans

MEDICAL GAS SYSTEM OPERATION

- 49 Verify Medical Vacuum Pump Operation, Pressure, Output
- 50 Verify Medical Air Compressor Operation, Pressure, Output

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TLC ENGINEERING

BLACK-SITE TEST

VERIFY HVAC

VERIFY MED-GAS



Integrated System Test

#507 Integrated Systems Test -
J B15045

51 Verify Med Gas Alarm Panels Operation - Check 10%, each floor

FIRE ALARM / HVAC SHUT DOWN TEST

INITIATE FIRE ALARM VIA SMOKE DETECTOR IN EACH SMOKE COMPARTMENT

- 54 Verify Audible/Visual Alarm per Fire Alarm Matrix
- 55 Verify AHU shutdown per Fire Alarm Matrix
- 56 Verify damper closing per fire alarm matrix
- 57 Verify doors in smoke compartment walls close
- 58 Verify Reporting at Fire Alarm Control Panels
- 59 Silence and Reset

VERIFY FIRE ALARM & HVAC SHUTDOWN

INITIATE FIRE ALARM VIA MANUAL PULL STATION IN EACH SMOKE COMPARTMENT

- 61 Verify Audible/Visual Alarm per Fire Alarm Matrix
- 62 Verify doors in smoke compartment walls close
- 63 Verify Reporting at Fire Alarm Control Panels
- 64 Silence and Reset

VERIFY ELEVATOR OPERATION

- 66 Verify Elevators are operational
- 67 Verify elevator recall - last smoke detector in elevator lobby
- 68 Verify elevator recall - last smoke detector in first floor elevator lobby; verify elevator recalls to alternate floor
- 69 Verify elevator recall - last machines room / top of shaft / pit smoke detector

VERIFY UPS OPERATION

- 71 Verify Centralized UPS - operational, no alarms, confirm voltage and output
- 72 Verify Radiology/Imaging Equipment UPSs - operational, no alarms, voltage and output
- 73 Verify MDF / TDR UPSs - operational, no alarms, voltage and output
- 74 Verify Point-of-Use UPSs - operational, no alarms, voltage

VERIFY IT EQUIPMENT / MDF / TDR / TR ROOMS

- 76 Verify Emergency Power in rooms
- 77 Verify UPS operation

VERIFY EMERGENCY COMMUNICATIONS SYSTEMS OPERATION

- 79 Verify PBX / Phone System Operation
- 80 Verify Overhead Paging System Operation

VERIFY ACCESS CONTROL / AUTO DOOR OPERATION

- 82 Verify doors remain locked on emergency power
- 83 Verify access controls / card readers remain operational on emergency power

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#507 Integrated Systems Test -
J B15045

84 Verify automatic doors, cross corridors remain operational on emergency power - 10% sampling

VERIFY NURSE CALL OPERATION

86 Verify Nurse Call system is still operational on emergency power - 10% sampling in each unit

VERIFY NURSE CALL

PART 2 - RESTORE UTILITY POWER - REVERIFY OPERATION AFTER RETRANSFER

88 Verify Transfer Switches have retransferred to normal source

RESTORE UTILITY POWER

LIST TRANSFER SWITCHES

- 90 CE-ATS-LS1
- 91 CE-ATS-CR1
- 92 CE-ATS-CR2
- 93 CE-ATS-EQ1
- 94 CE-ATS-EQ2

RE-VERIFY HVAC / BAS OPERATION

- 96 Verify HVAC System - AHUs, RTUs, Exhaust Fans are operational
- 97 Verify VFD operation
- 98 Verify Chillers and Chilled Water Pumps are operational
- 99 Verify VFD operation
- 100 Verify Cooling Towers and Condenser Water Pumps are operational
- 101 Verify VFD operation
- 102 Verify BAS System is operational and online

RE-VERIFY FIRE ALARM & ELEVATOR OPERATION

- 104 Initiate Elevator Lobby Smoke Detector
- 105 Verify Audible / Visual Devices announce
- 106 Verify HVAC shut down per fire alarm matrix
- 107 Verify Elevator Recall

RE-VERIFY UPS OPERATION

- 109 Verify Centralized UPS - operational, no alarms, confirm voltage and output
- 110 Verify Radiology/Imaging Equipment UPSs - operational, no alarms, voltage and output
- 111 Verify MDF / TDR UPSs - operational, no alarms, voltage and output
- 112 Verify Point-of-Use UPSs - operational, no alarms, voltage

RE-VERIFY FIRE ALARM & ELEVATOR

RE-VERIFY UPS

Attempt No. 3


PRE-TEST CHECKLIST

WHO WE NEED

Test | Printed on 02/12/2023 | Page 4 of 9



Special Consideration for Existing Hospitals

Assigned To Commissioning Authority
Asset  Phase 3

Attempts Most Recent

Attempt No. 1

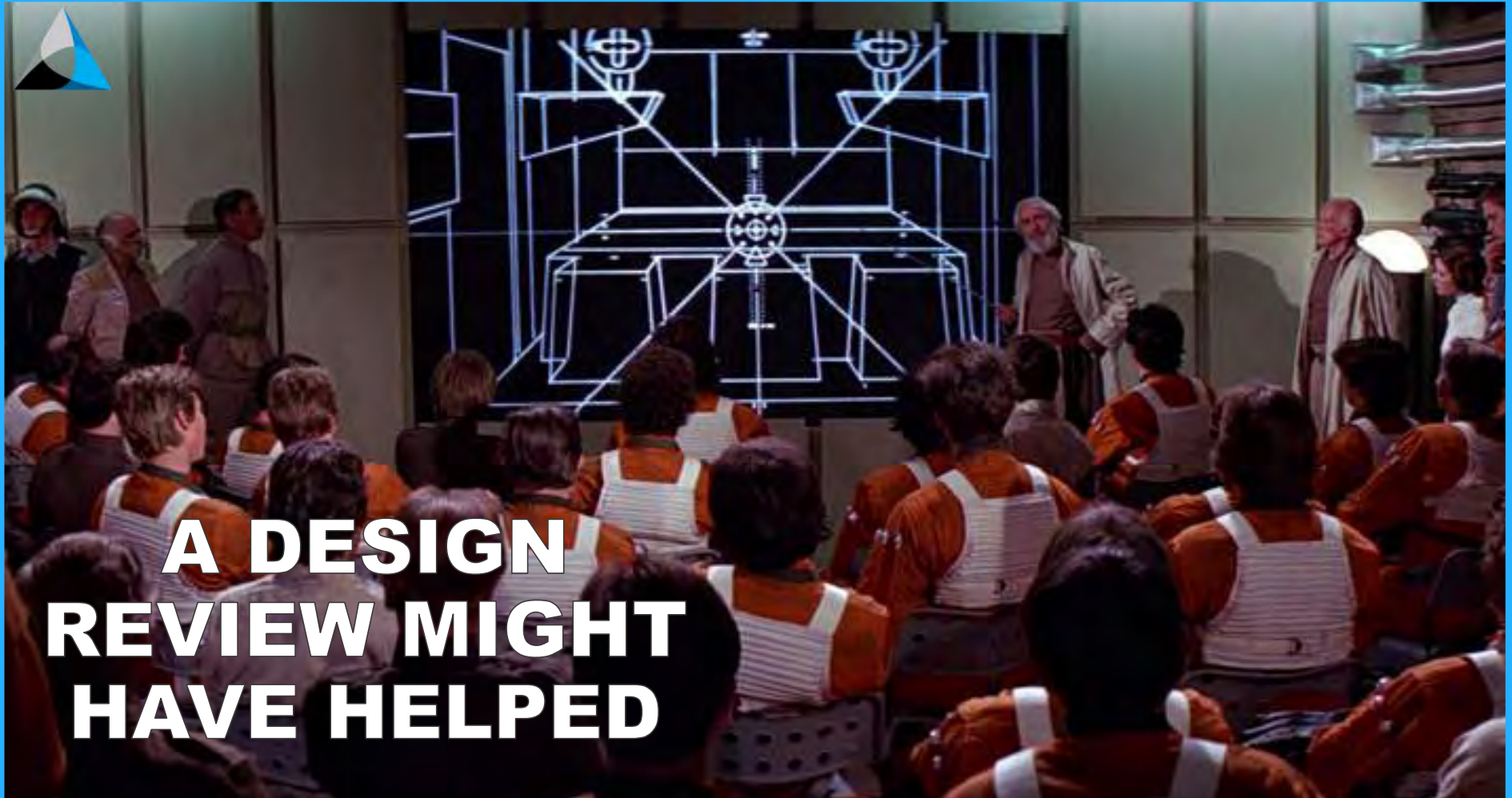
The purpose of this test is to test all new _____ systems and equipment together in all modes including emergency operations modes. This test is **NOT INTENDED TO IMPACT EXISTING OCCUPIED AREAS OF THE HOSPITAL** . If you see something in this testing procedure that might directly or indirectly impact existing occupied areas of the hospital, please notify the commissioning team, construction team, or owner immediately.

PRE-TEST CHECKLIST

WHO WE NEED

- ✓ 1 Participants: Electrical Team, CC, EQ, EIR, ECR, Owner, O&M

Initiate Black Site Test portion of FPT
Verify UPS Operation portion of FPT



**A DESIGN
REVIEW MIGHT
HAVE HELPED**

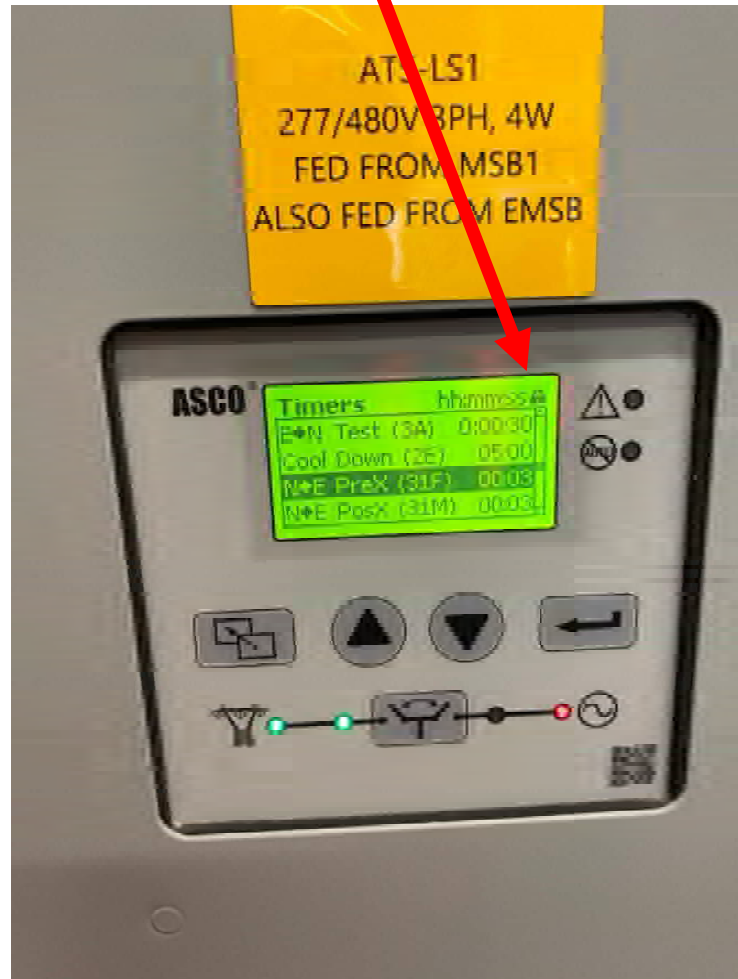
Top 10 Common Design Review Issues

10. Commissioning Specifications / Testing Requirements
9. Equipment Naming / Labeling
8. Unclear / Boiler Plate Documents
7. Lighting Controls Placement
6. Fuel System
5. Heating / Reheat
4. Phasing / Constructability Issues
3. Working Clearances
2. Maintenance Access
1. ***SEQUENCE OF OPERATIONS***

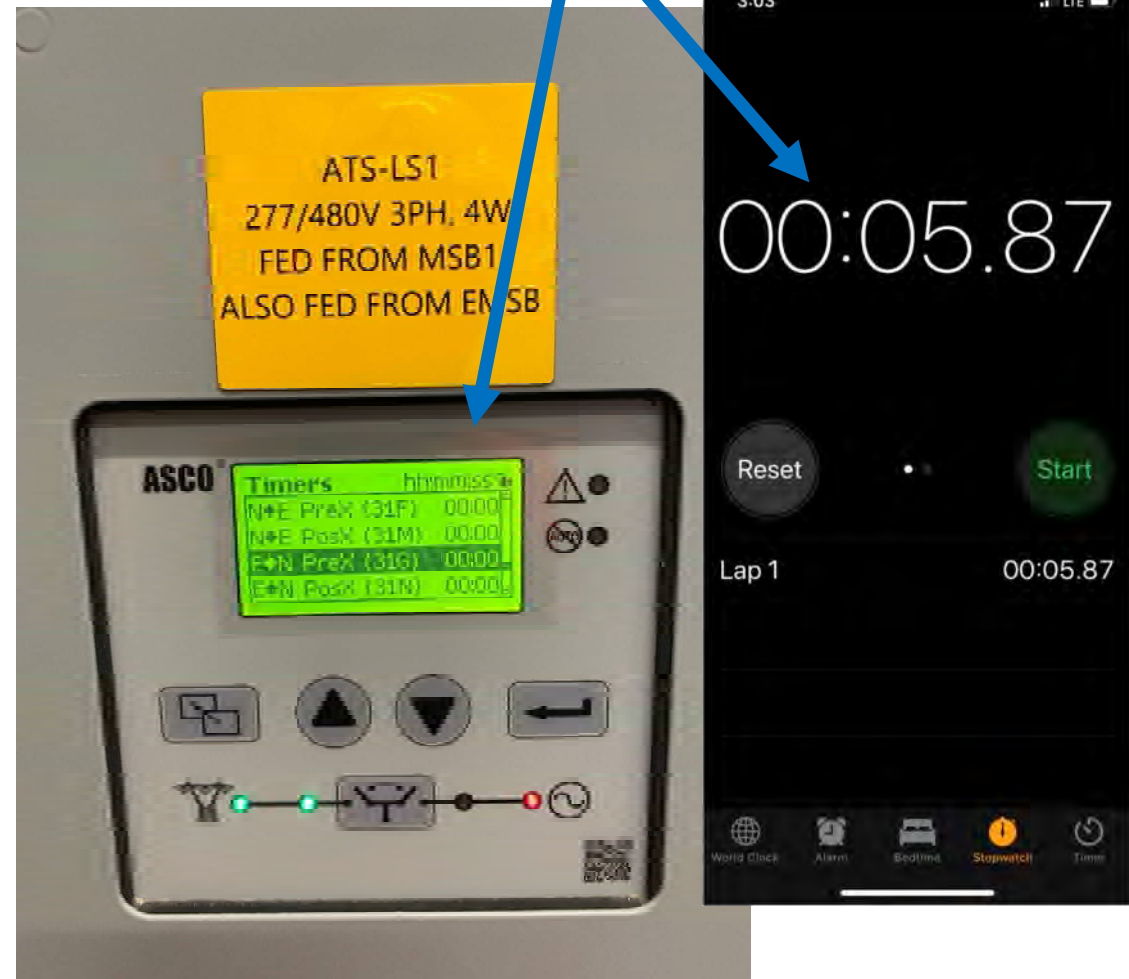




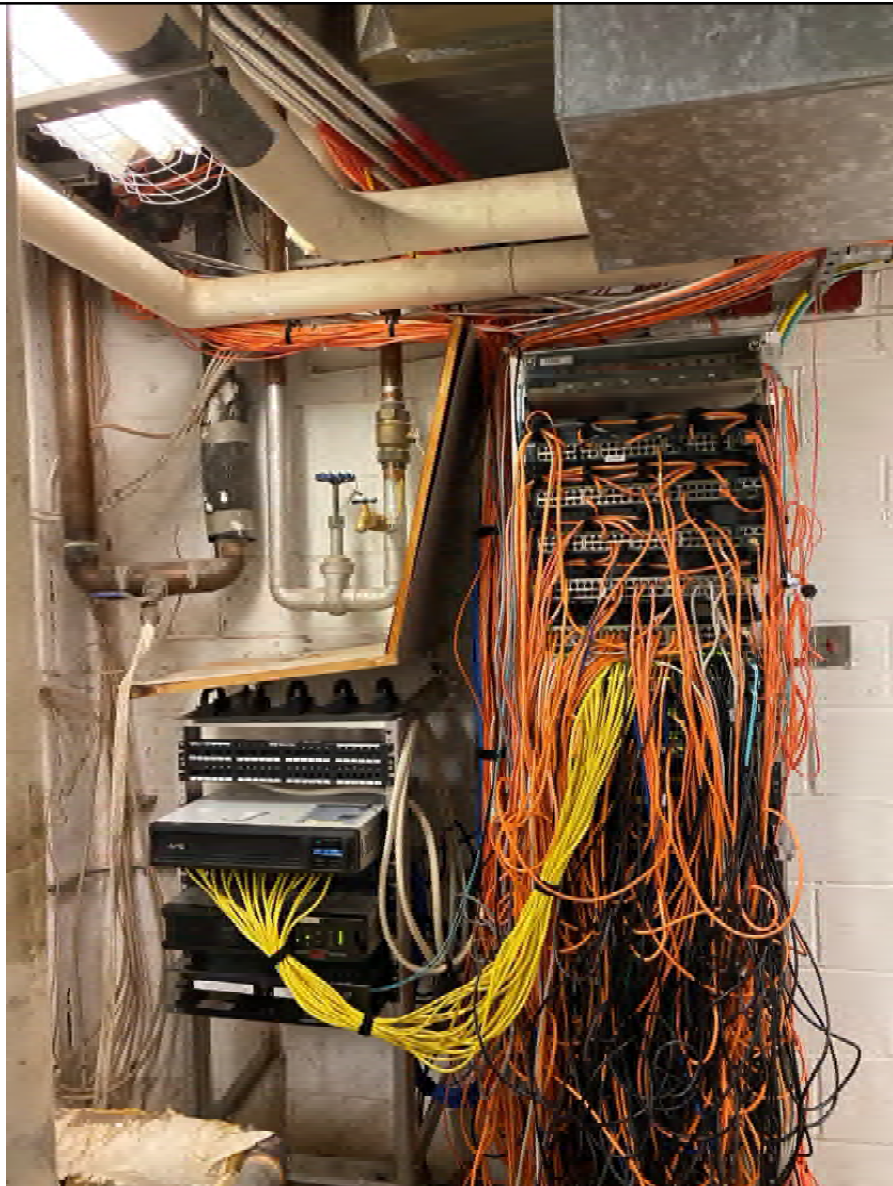
What Happens When There's No Sequence of Operations



What Happens When There Is









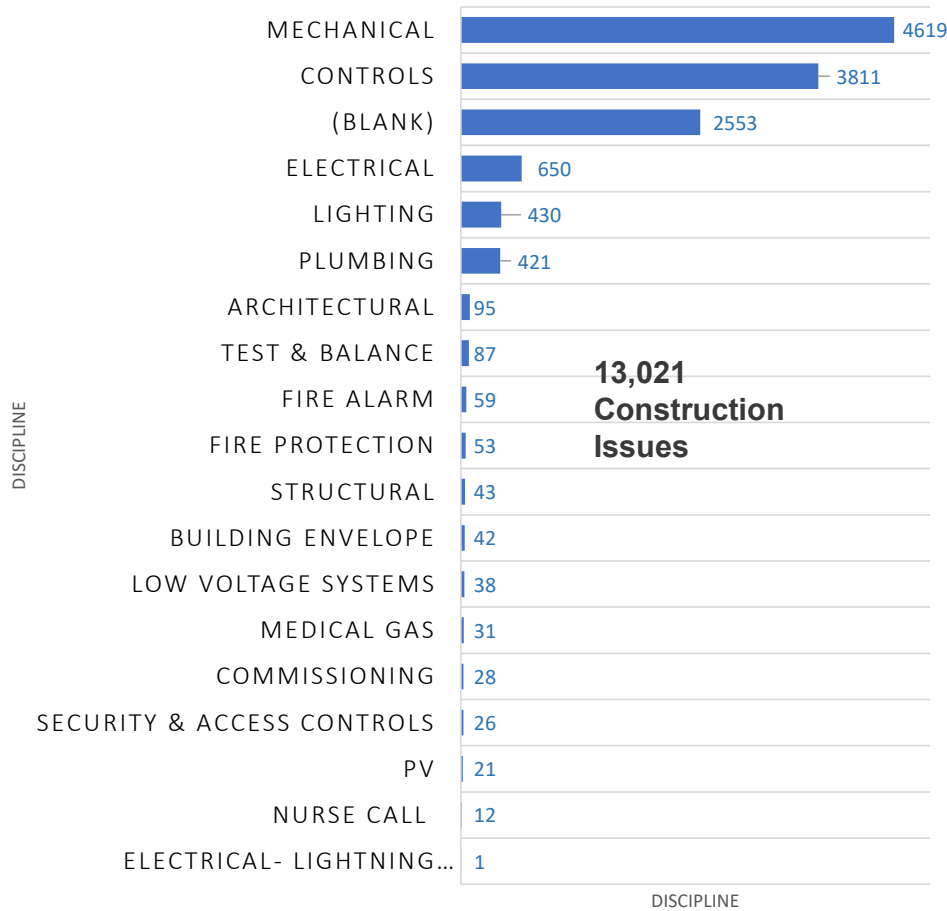




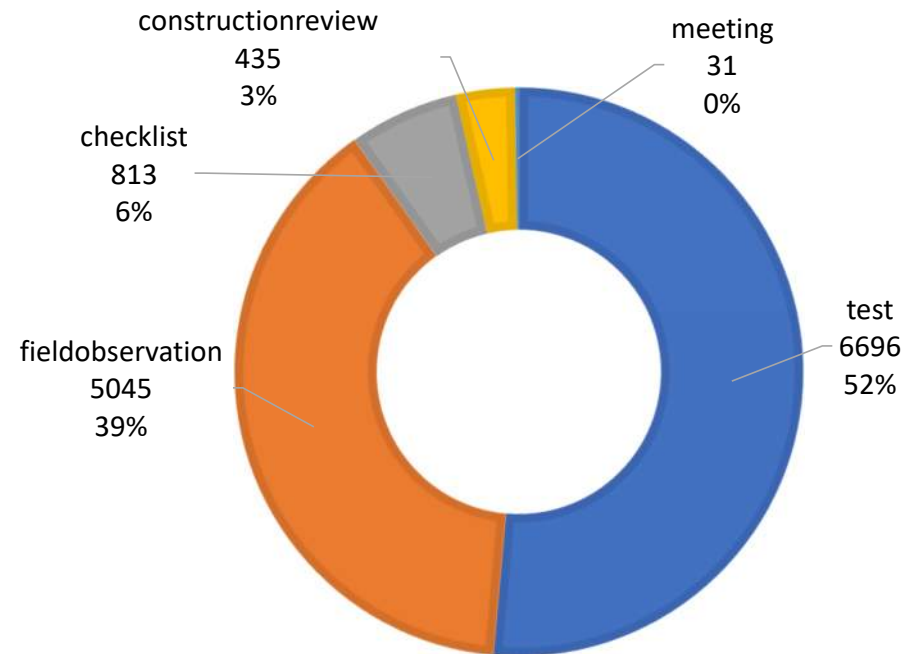
WHEN IS READY READY?

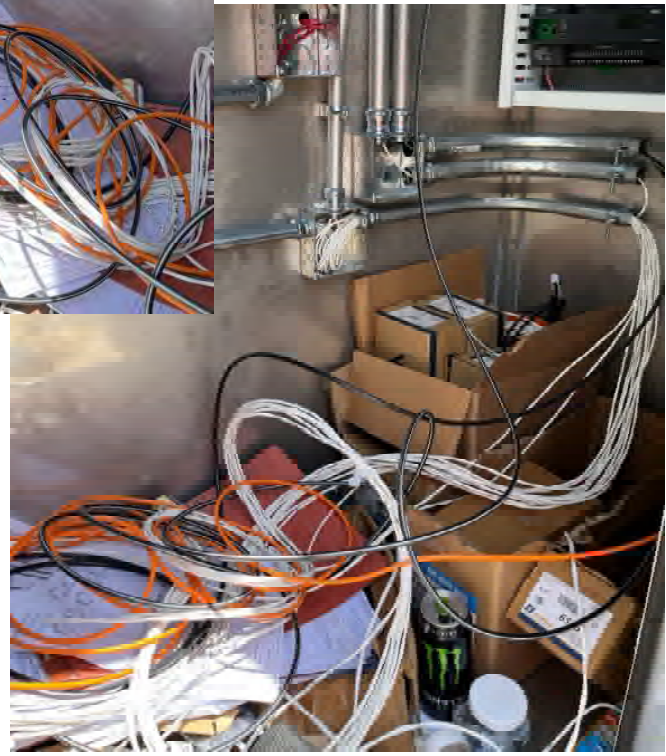
Some Data Analytics (300+ Cx Projects)

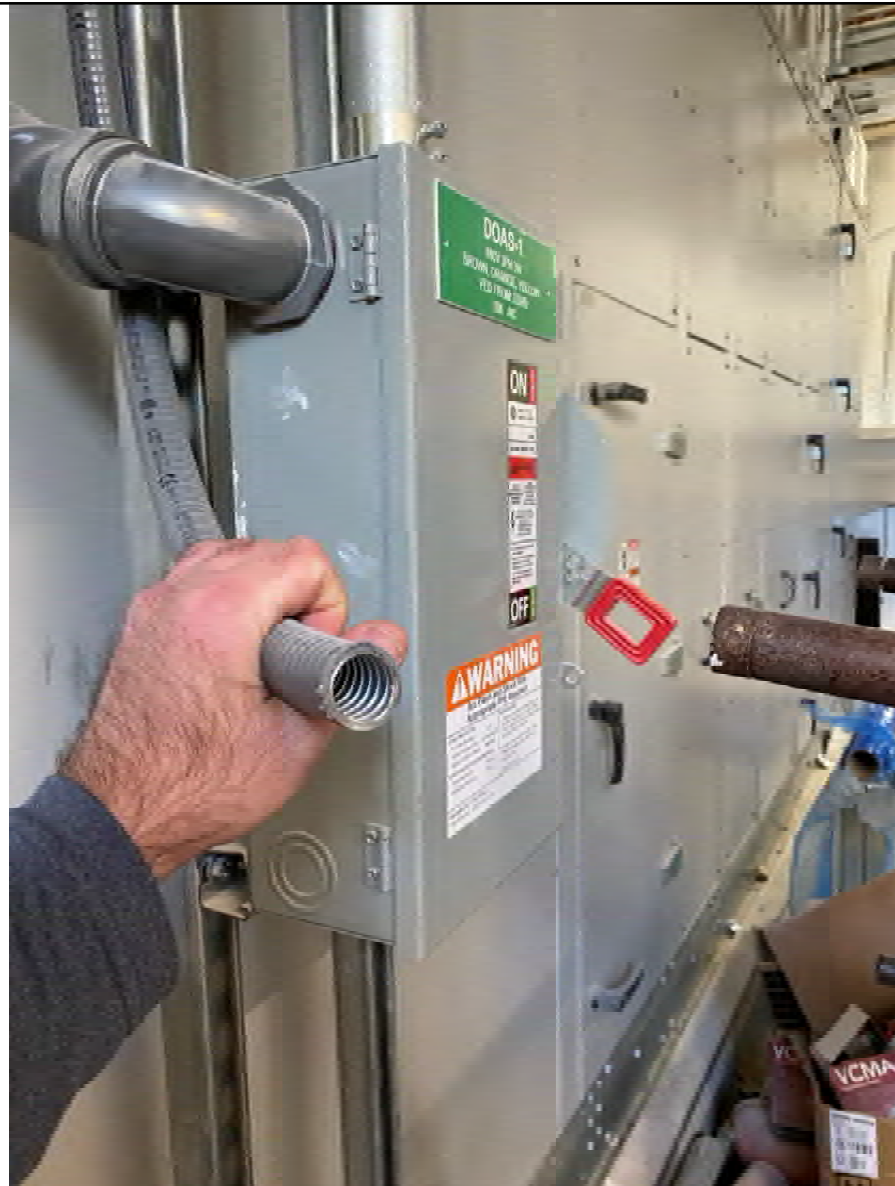
CONSTRUCTION ISSUES BY DISCIPLINE



WHERE ARE ISSUES MADE?

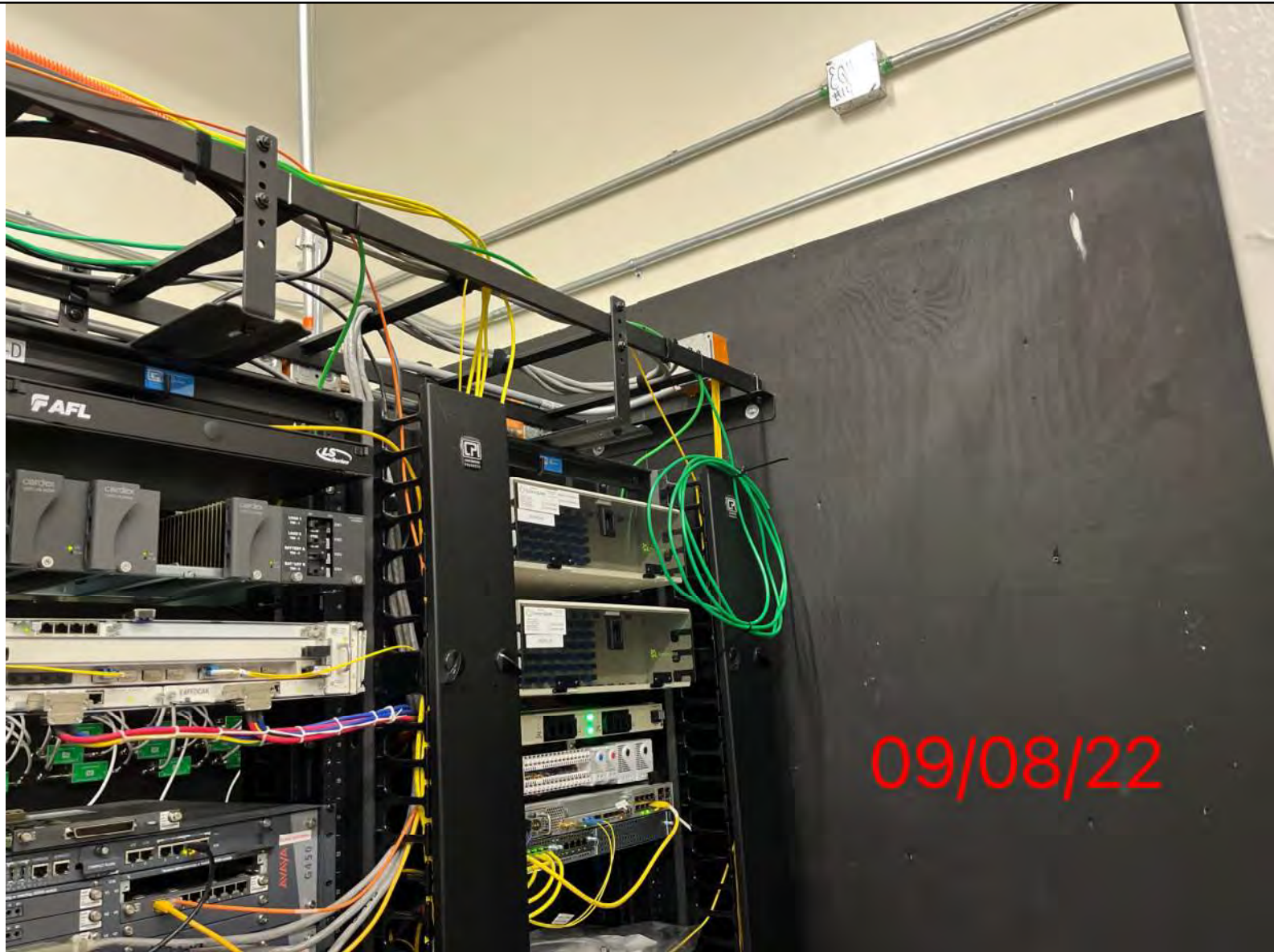


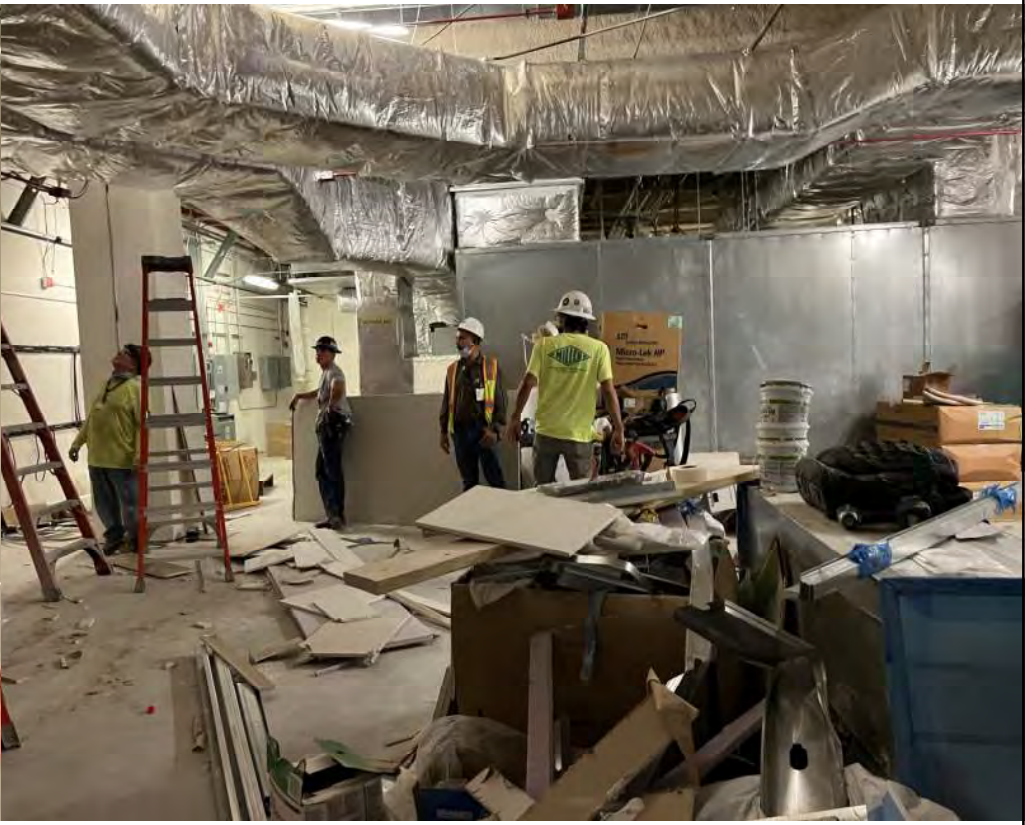




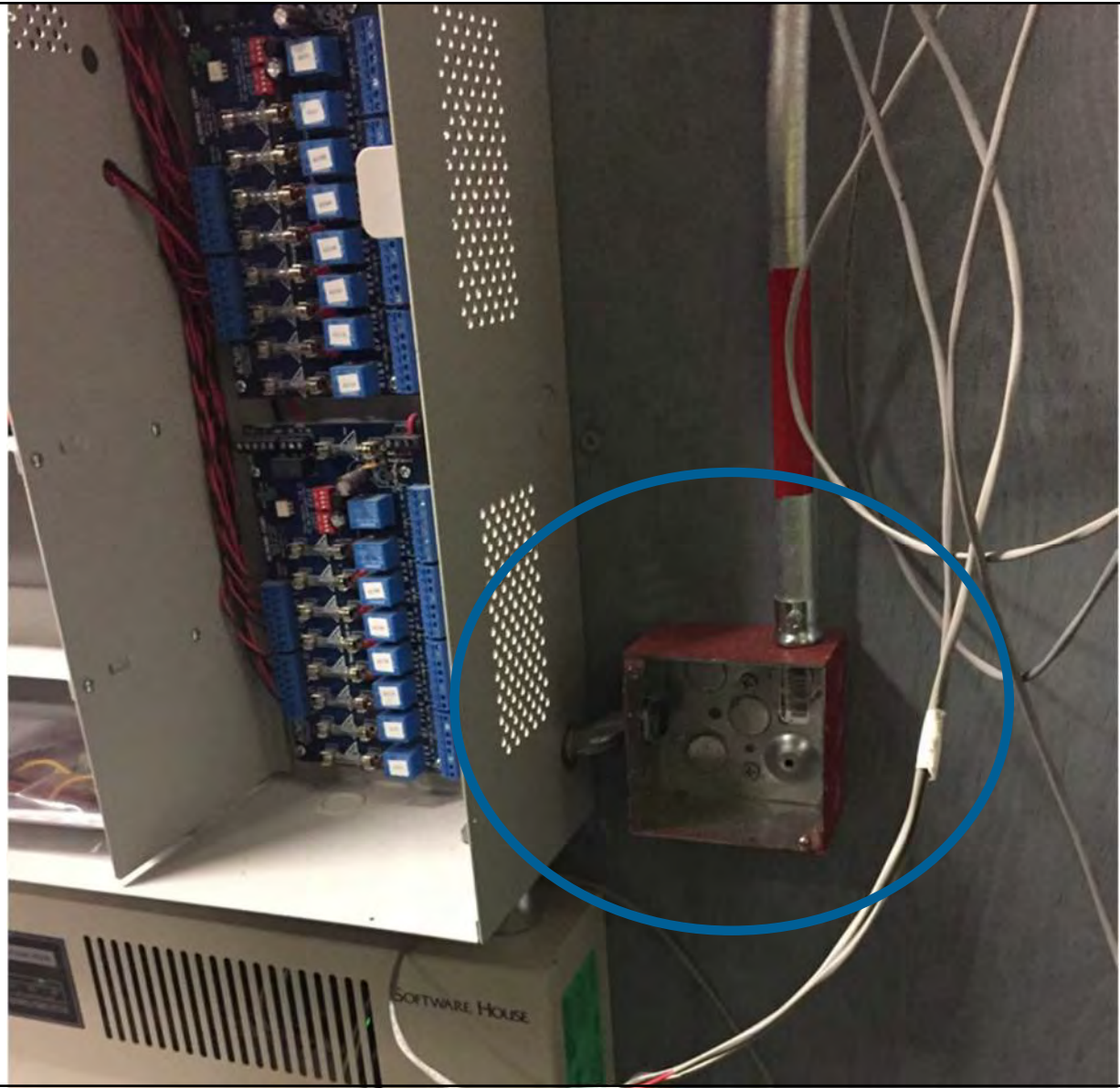








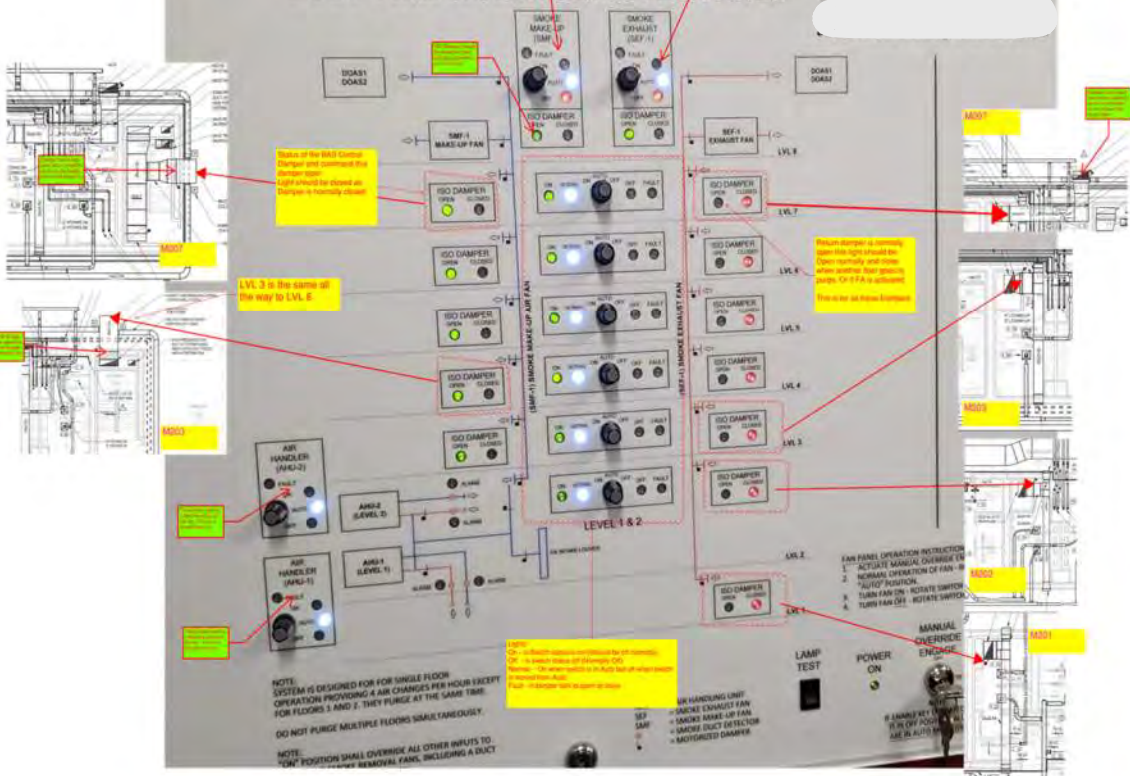








POST-FIRE SMOKE REMOVAL PANEL



When Is Ready Ready?

When is Ready Ready: System Cx

- Controls Integration Meeting
- Red Zone Meeting
- All Checklists are Complete
- Start-Up is Complete:
 - TAB
 - Load Bank
 - Manufactures Reports
- Controls are Complete

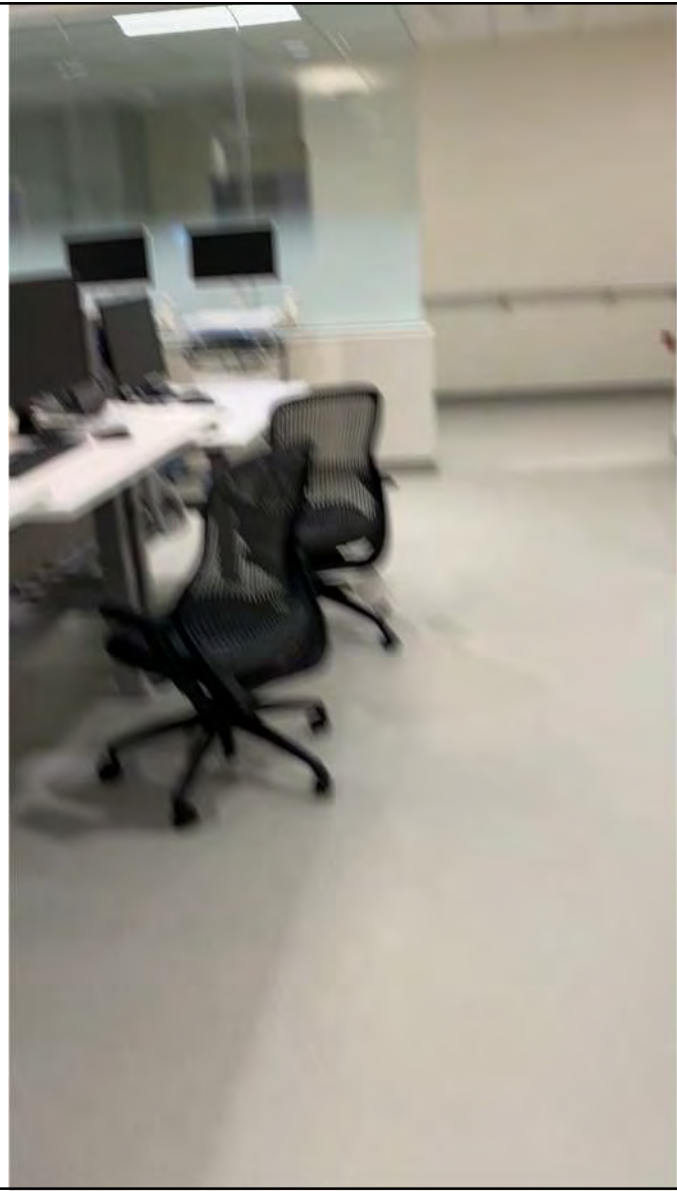
When is Ready Ready: IST

- O/E/C Team Bought into IST Plan
- IST Prep Meeting
- All Tests Passed

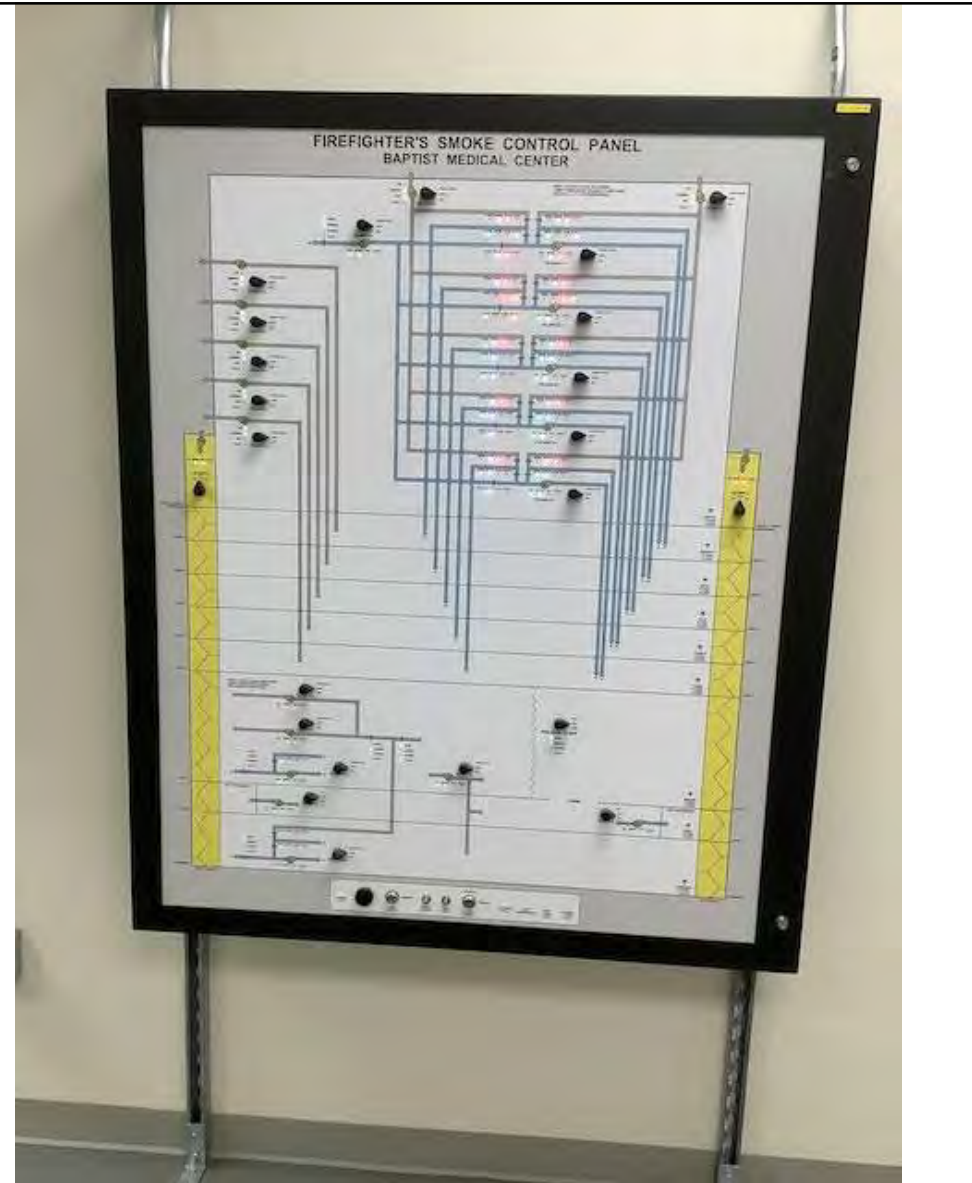


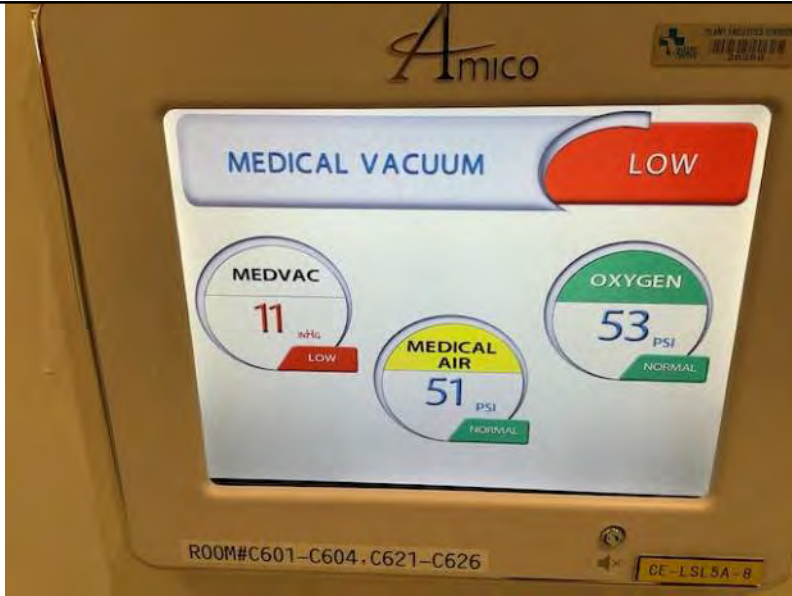


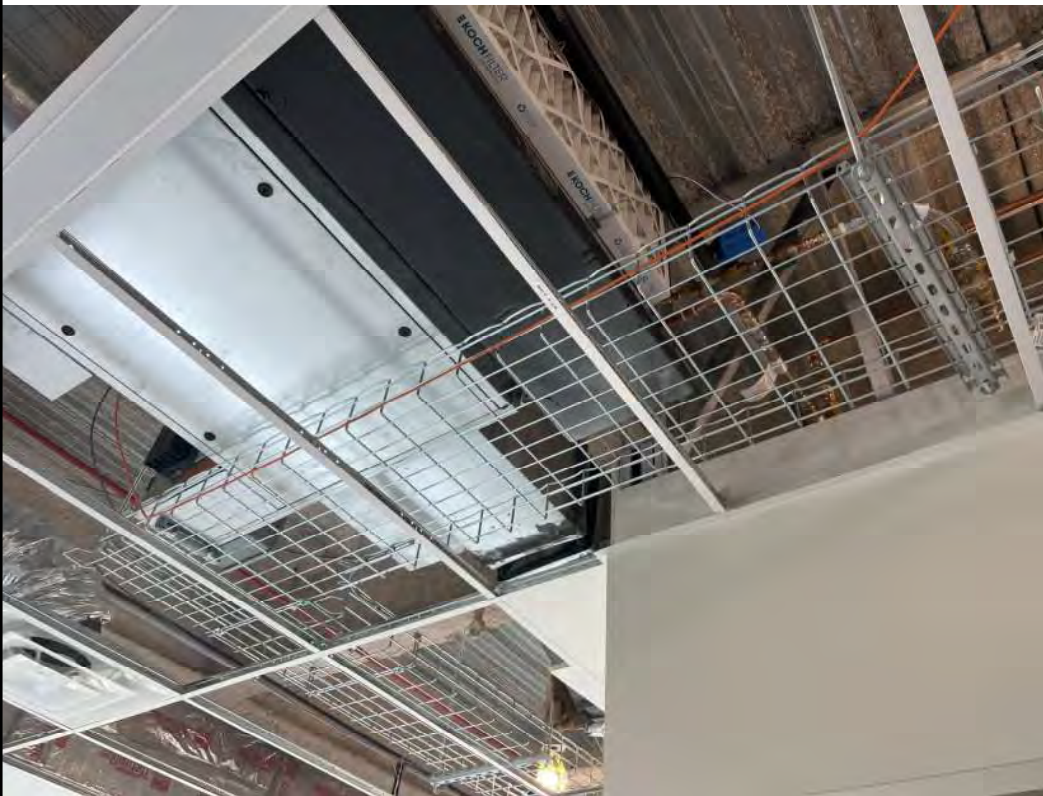
**THESE WERE THE DROIDS
WE WERE LOOKING FOR !!**







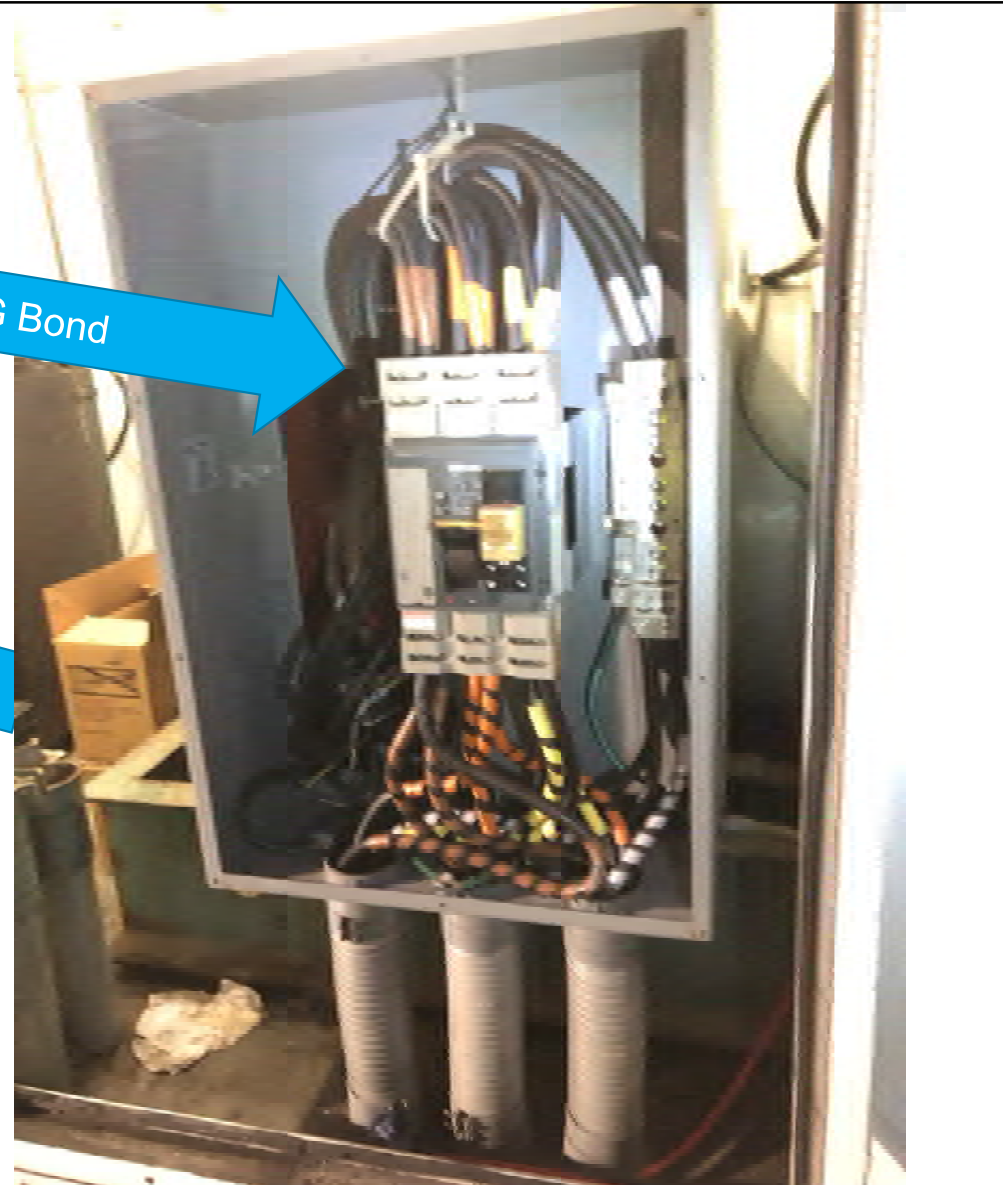
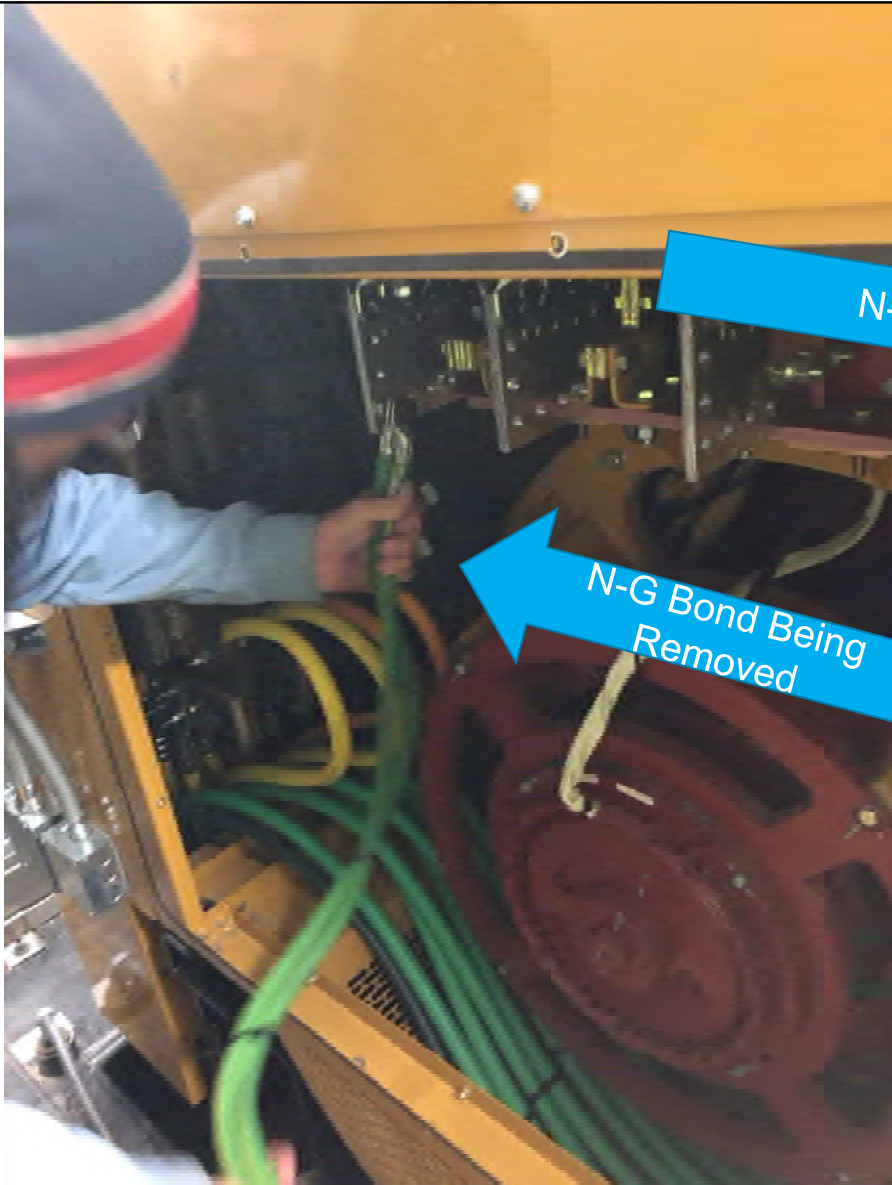


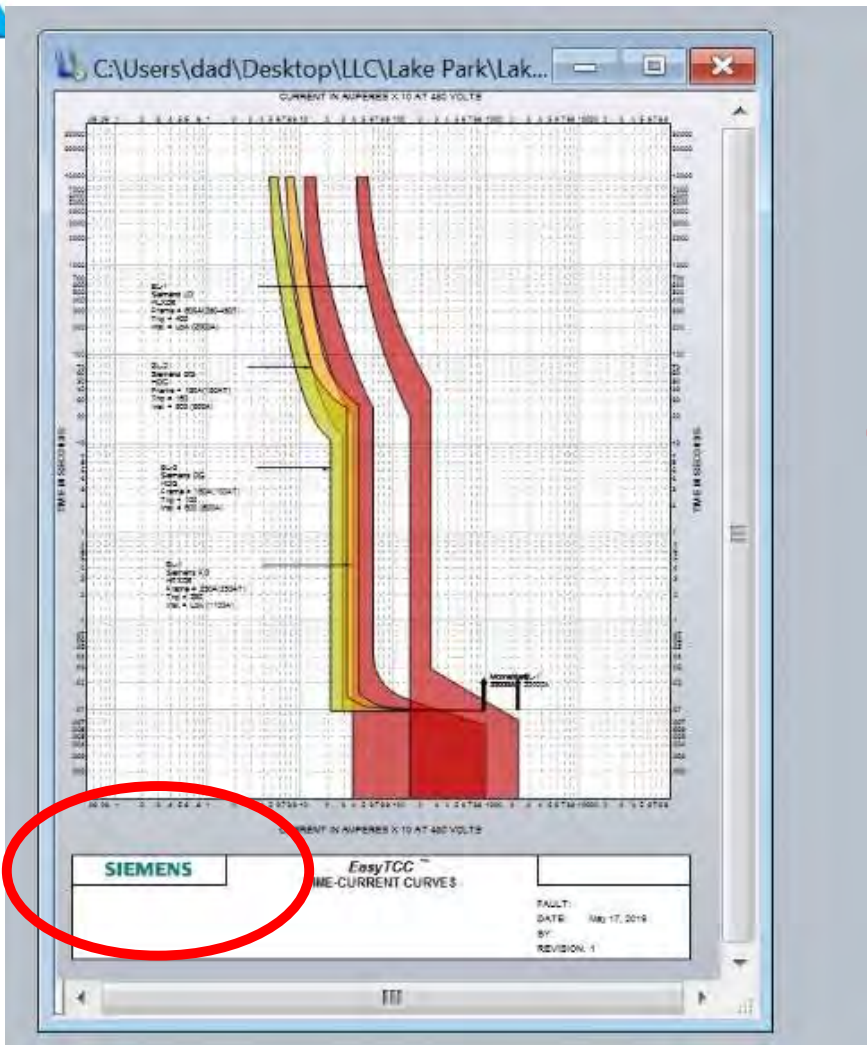














SINGLE POINTS OF FAILURE



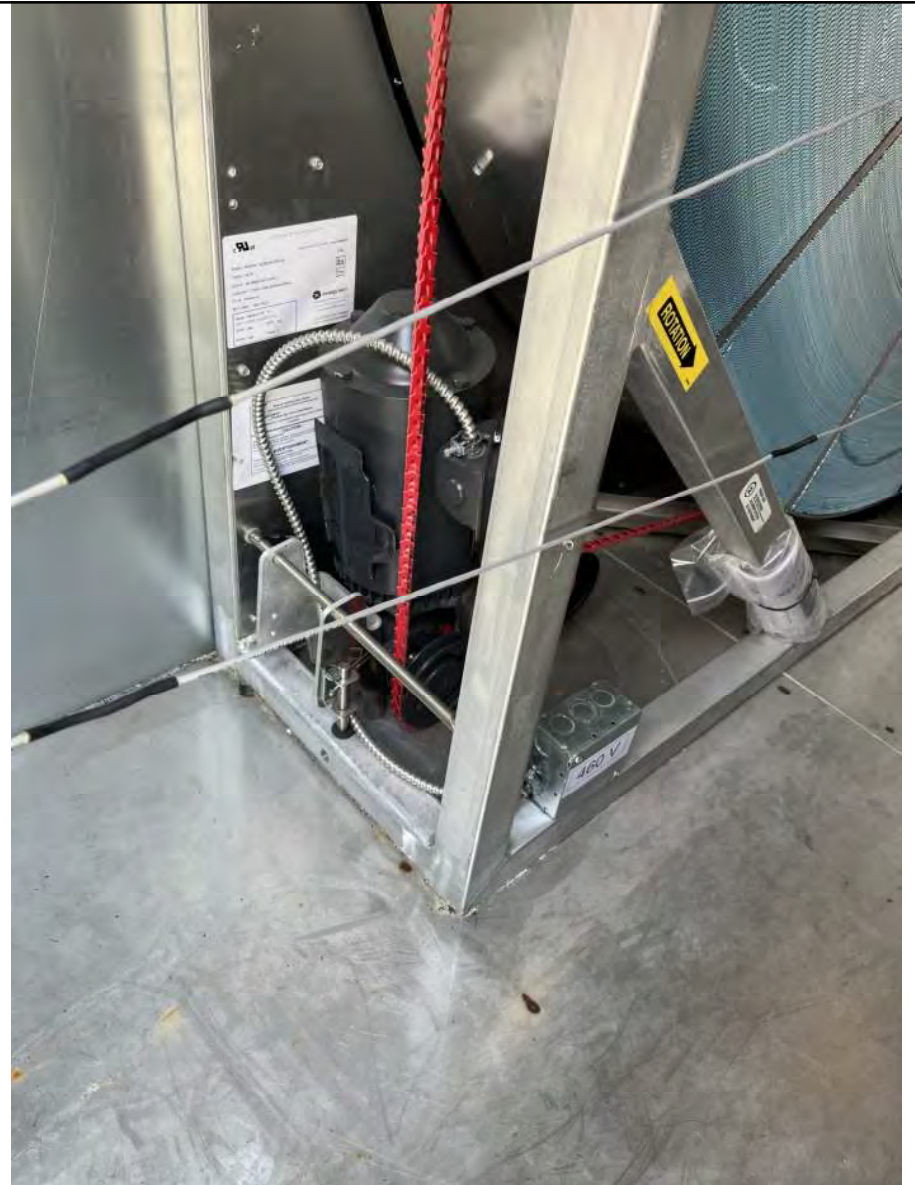


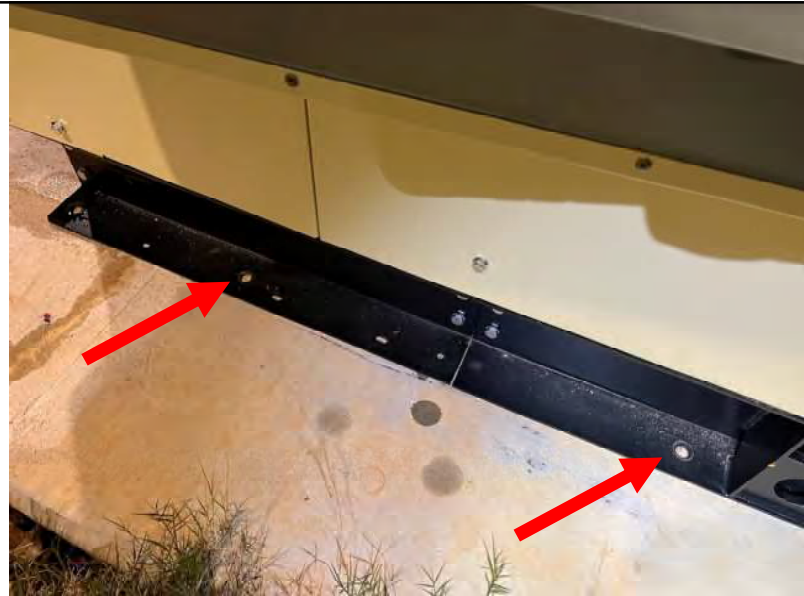




**NOT THE DROIDS
WE WERE LOOKING FOR**













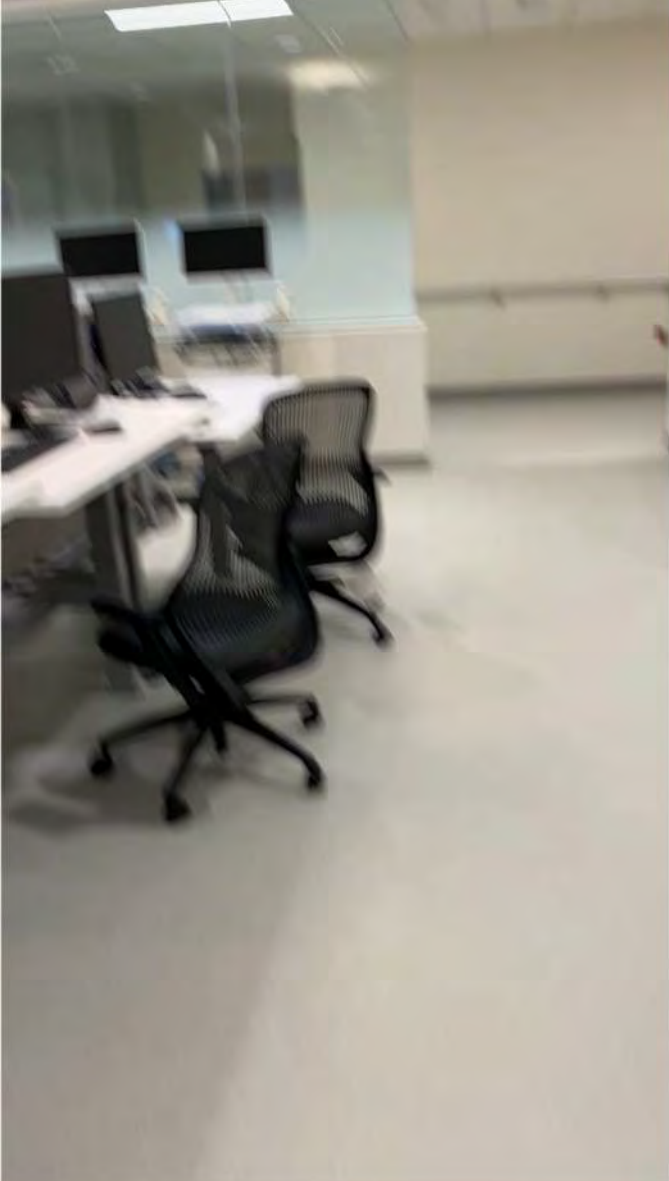
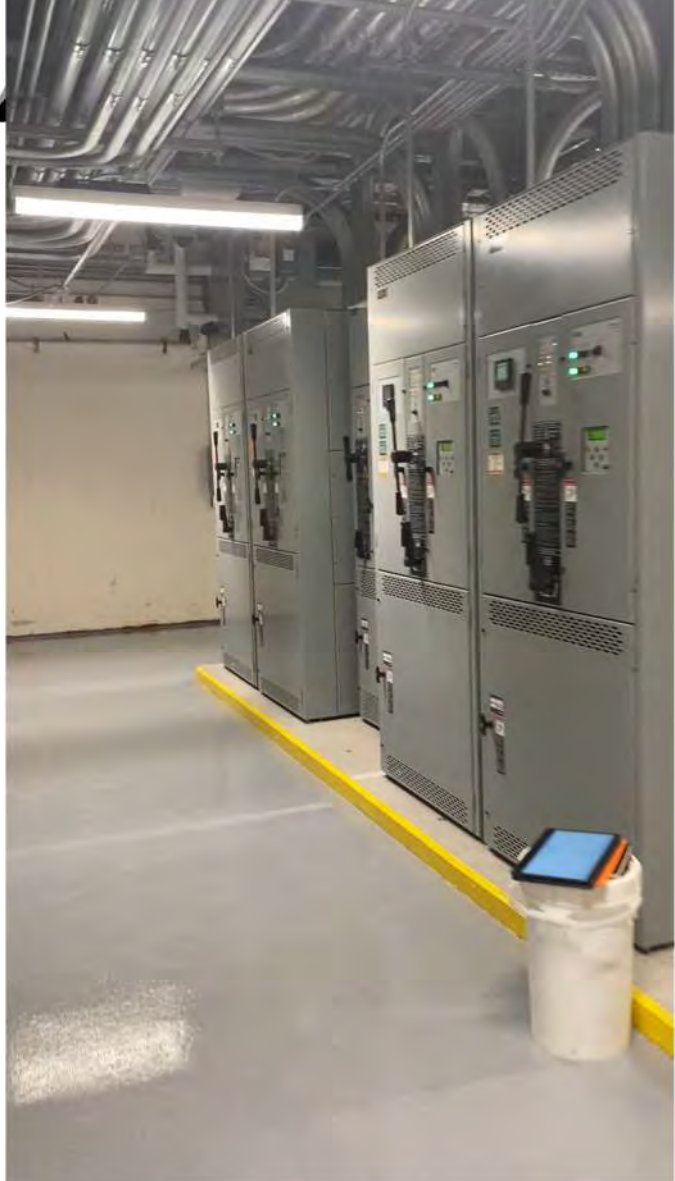


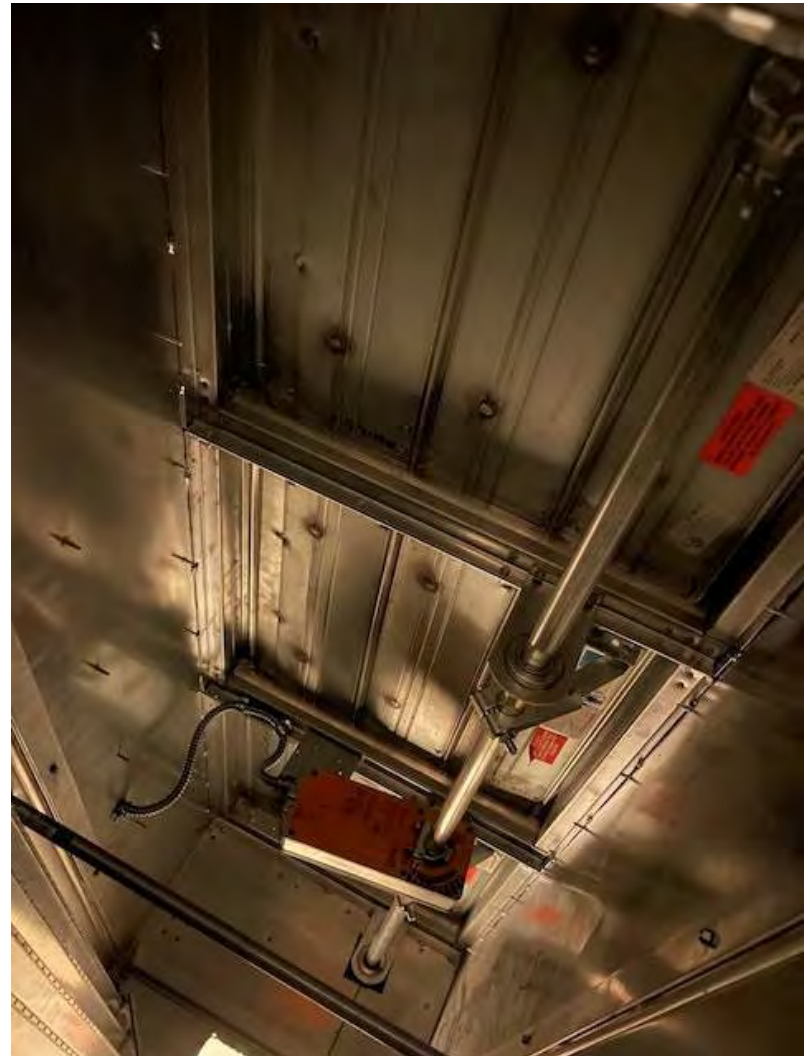
***I was always here, Obi-Wan.
You just were not ready to see.***

IST CASE STUDY EXAMPLE #1

New Critical Care Tower Addition to
Existing Hospital
7 Stories, 200,000 sf
Mechanical / Electrical Penthouse
Added Generator & Chiller in CEP





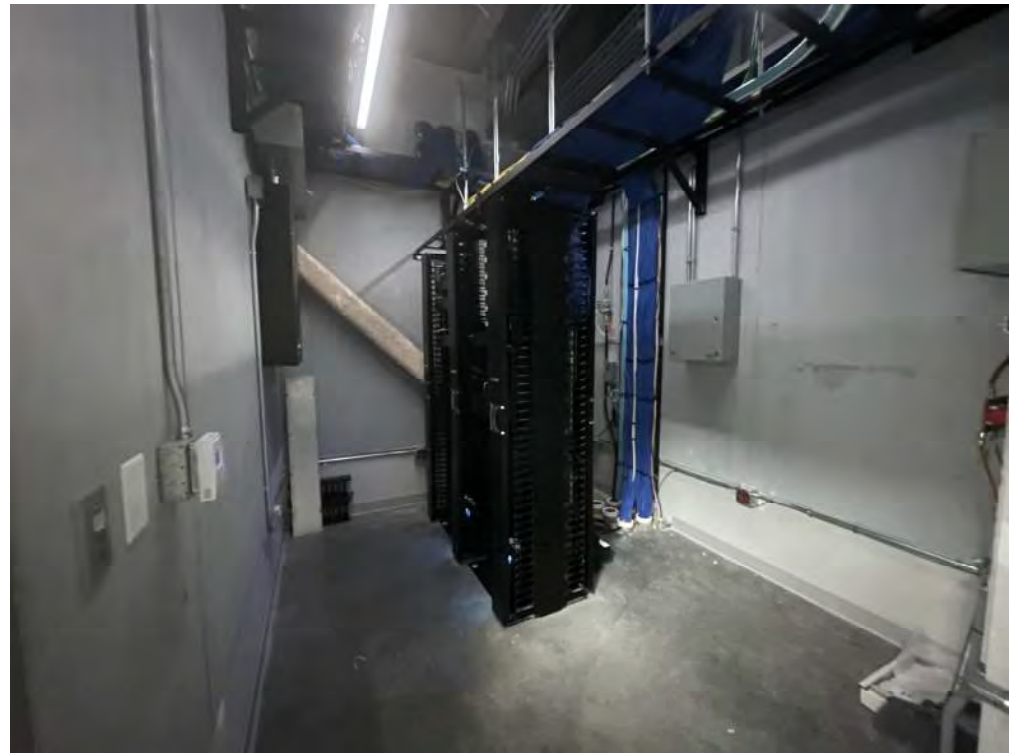
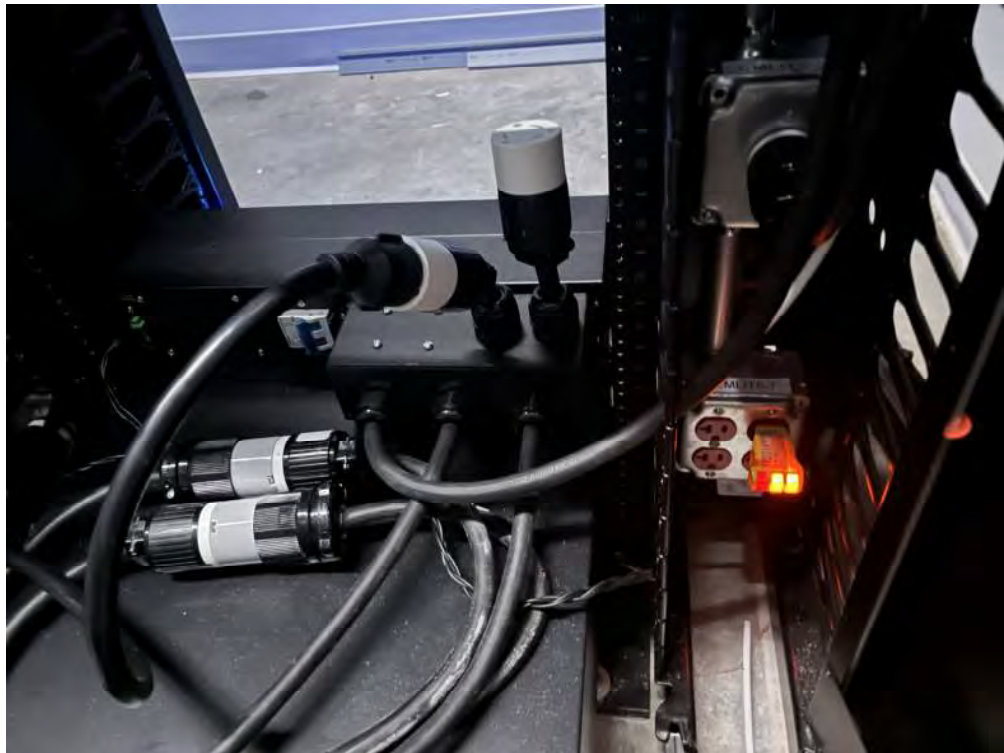


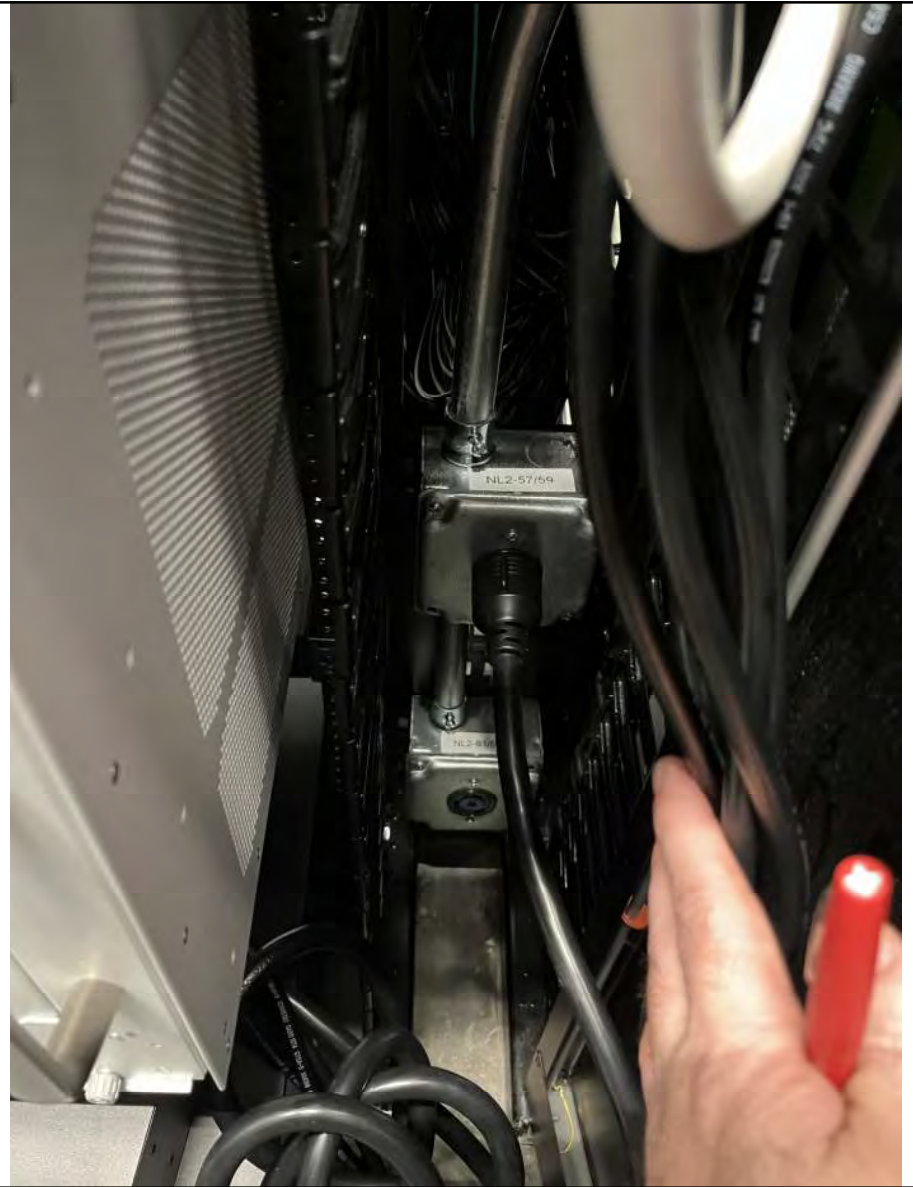


IST CASE STUDY EXAMPLE #2

New Corporate HQ Office Building
7 Stories, 160,000 sf
Mechanical Penthouse
2nd Floor Electrical
8 Story Parking Garage









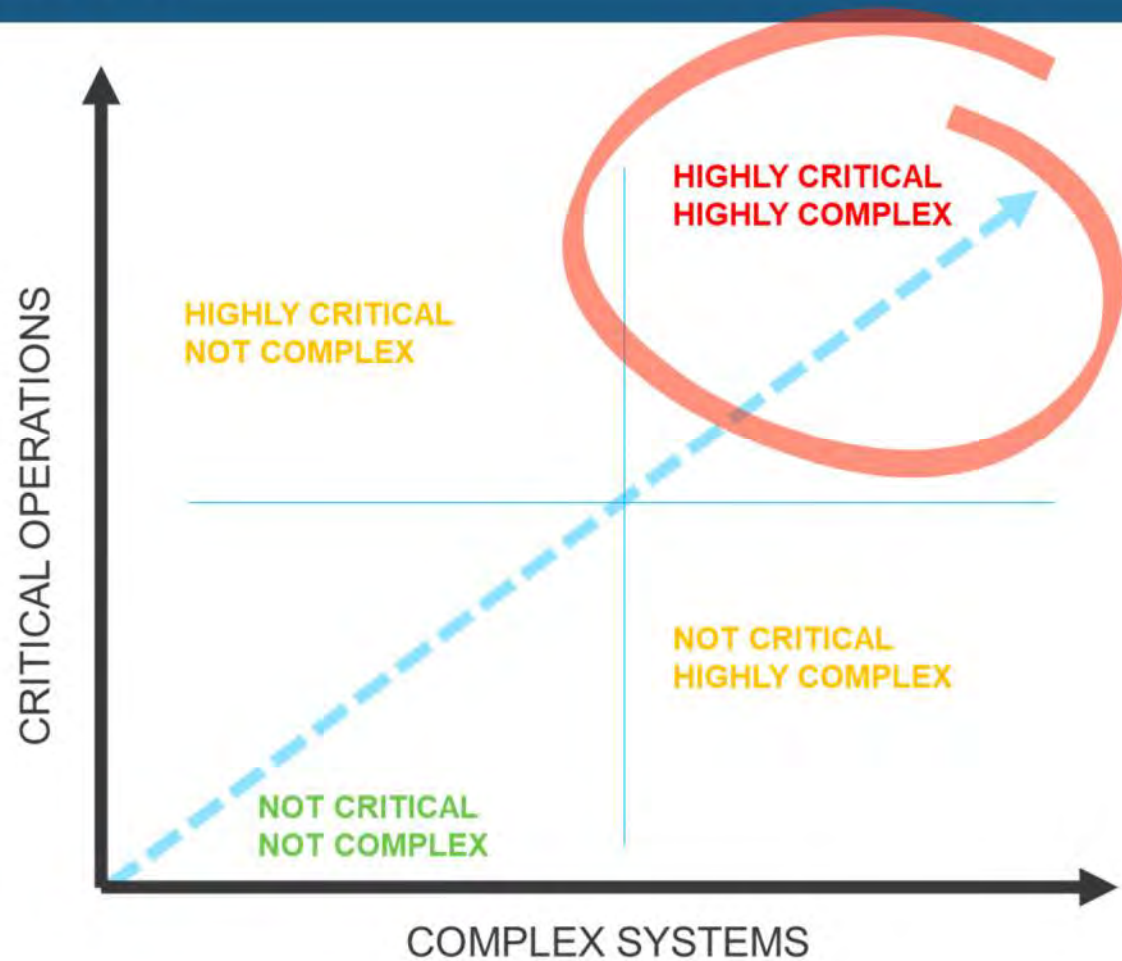




LESSONS LEARNED

Who Should Do IST ?

- Mission Critical
- Healthcare
- Large / Complex Buildings
- Public / Life Safety
- Any Building You Want



Kickoff & Safety Briefing



Coffee and Sign In (and Clipboard)



Name	Color
Mark Gelfs	T
Harold Thurman	T
Joe Kelly	T
Leis Santiago	Z
Jansel Kawschi	Z
Gary Hoyt	E
Jim Cuchaver	E
Jim Timminelli	E
Brian Swartick	E
Jesse Bice	E
Daniel Ledermatt	E
John Foyt	E
John Martin	E
Matt Poteet	E
A J A M M o o s	E
WORKNEH TIKO	E
Tom Warren	E
Alex Zeder	E
MATT SUMMERS	E
RAMON SANTAMAI	E



Owner Involvement

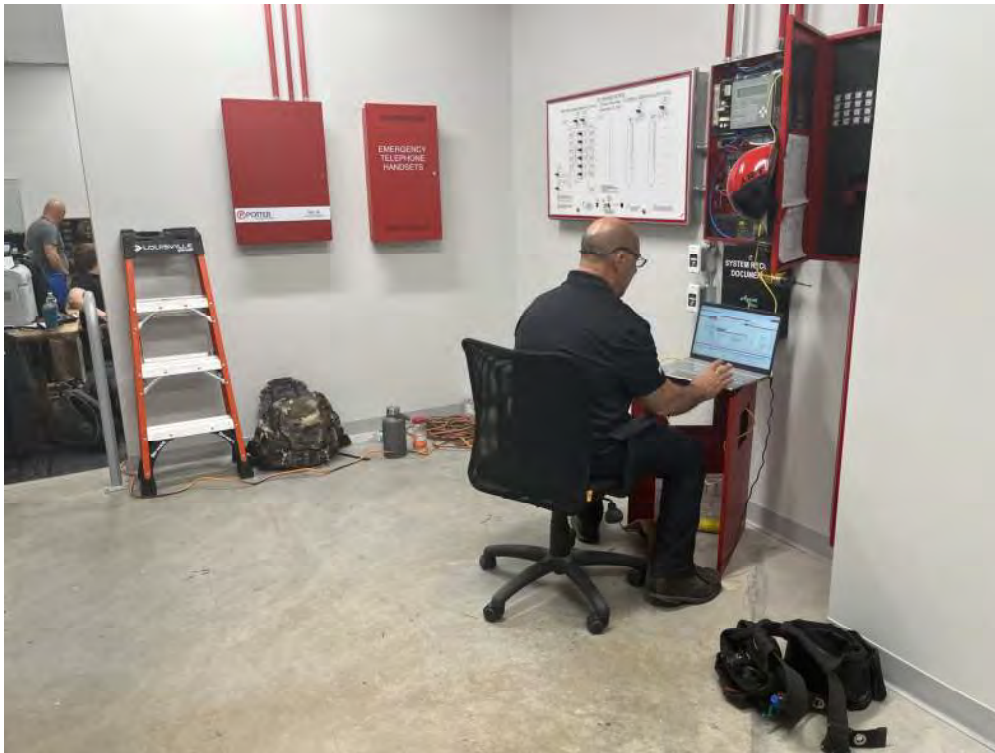




Waiting Around



Be Prepared to Repair... But Not If It Holds Up Testing





Debrief – Action Items and Next Steps



Issues Logs

Issues Logs

Construction Issues | TLC Engineering Solutions | ZZ Southwell Medical Hospital | 818002

Lighting: 16 Issues

Number	Description	Status	Priority	Asset	Assigned	Due Date
TST-268-6	Skilled Nursing Exterior Lighting Verify operation of exterior lighting with roof mounted photocells and connectors - exterior lighting did not operate when photocell was covered.	Complete	High	Area G - Skilled Nursing 1		9/26/2019
TST-262-2	Hospital exterior lighting. Verify operation of exterior lighting with roof mounted photocells and connectors - exterior lighting did not operate when photocell was covered.	Complete	High	Area A - ER	Electrical Contractor	10/10/2019
TST-268-5	Patient room over bed light (typical): fixture specified with direct/indirect component controlled by wall switch and pull chain. The Valucosta electric pull chain switch was rated for 120 V (fixture is 277V) therefore Owner elected to use only direct down light component of fixture.	Complete	Low	Area G - Skilled Nursing 1	Electrical Contractor	10/10/2019
Noted here for record only:						
TST-268-3	Occupancy Sensor General Comment Skilled Nursing Areas: Design documents call for Vacancy Sensors - Manual on / Auto off, however wall mounted occupancy sensors appear to be installed with factory default settings.	Complete	Low	Area G - Skilled Nursing 1	Electrical Contractor	9/26/2019
TST-268-1	One of the pendant fixtures at ND 2403 is not operational.	Complete	Low	Area G - Skilled Nursing 1		10/10/2019
TST-262-1	Occupancy Sensor General Comment All Areas: Design documents call for Vacancy Sensors - Manual on / Auto off, however wall mounted occupancy sensors appear to be installed with factory default settings. Refer to photos.	Complete	High		Electrical Contractor	9/7/2019
FO-6-13	Area B ORs - emergency battery fixtures appear to be "switched" outside of room. Emergency battery lights should not be	Complete	High		Electrical Contractor	7/2/2019

Construction Issues | Printed on 07/12/2021 | Page 7 of 9

TLC Engineering Solutions

Reports

No. 6
TLC Engineering Solutions | ZZ Southwell Medical Hospital | 818002

Field Observation Report

Project: Mark Orlin - TLC, Ryan
Priority: TLC
Date Observed: 6/18/2019
Weather: Sunny 77°F
Location: Area G - Skilled Nursing (2nd Flr)

Field Observation Report

The 6th floor was coordinated to operate with the (2nd) nursing at 1:30 pm.

Assistant Ryan Farley
Project: Mark Orlin - TLC, Ryan
Priority: TLC
Date Observed: 6/18/2019
Weather: Sunny 77°F
Location: Area G - Skilled Nursing (2nd Flr)

Comments:

- Talked with Robert West (RWC)
- Discussed unit testing sequencing
- Unit 6/18/19 will be first units available
- Unit 3 should be next
- Unit 9 series in other areas so they be further out
- TBD to begin 06/23/2019 (tentatively)
- potentially 30-40 days to complete
- Potential to begin testing units of Q2/A3/2019
- Approx. 2 weeks to test the Hospital
- Approx. 1 week to test the Nursing Home
- First cover in ORs starts 20/06/2019
- Generator Load Start testing and handle switch via Huber joint of PhasorFlow on 18/06/2019 at 8:15 pm
- Electrical Review included Area A (ED), Area B (OR), Gen Patient
- Lighting Control review & preliminary testing
- Electrical Review review
- Refer to Issue Log for additional comments
- All Work Done as per 06/18/2019

FO-6-14

Typical ORs, Normal and Critical lighting circuits in one multi-gang box must be separated, either with a divider or separate boxes, per NEC 517.7 normal and emergency wiring can not be in the same box.

Two switches are critical branch, one is normal branch.
Mark made up FO-6-14 on 18/06/2019
Commentary: Observed. Field Observing Condition - Observed with Photos attached

All these devices are on emergency circuiting.
See Photo of Electrical Unit in the
Assigned Contractor: Electrical Contractor (Company)

FO-6-3

VAV 4.1 Access
Maintenance access to the unit is poor due to installed conduits, cable trays and lights

Field Observation | Printed on 07/12/2021 | Page 1 of 18

TLC Engineering Solutions

No. 6 | TLC Engineering Solutions | ZZ Southwell Medical Hospital | 818002

Field Observation Report

Project: Mark Orlin - TLC, Ryan
Priority: TLC
Date Observed: 6/18/2019
Weather: Sunny 77°F
Location: Area G - Skilled Nursing (2nd Flr)

Comments:

- Talked with Robert West (RWC)
- Discussed unit testing sequencing
- Unit 6/18/19 will be first units available
- Unit 3 should be next
- Unit 9 series in other areas so they be further out
- TBD to begin 06/23/2019 (tentatively)
- potentially 30-40 days to complete
- Potential to begin testing units of Q2/A3/2019
- Approx. 2 weeks to test the Hospital
- Approx. 1 week to test the Nursing Home
- First cover in ORs starts 20/06/2019
- Generator Load Start testing and handle switch via Huber joint of PhasorFlow on 18/06/2019 at 8:15 pm
- Electrical Review included Area A (ED), Area B (OR), Gen Patient
- Lighting Control review & preliminary testing
- Electrical Review review
- Refer to Issue Log for additional comments
- All Work Done as per 06/18/2019

FO-6-19

Area C Kitchen and Laundry Electric Room. Fire protection piping is run in occupied space above market penetration. NEC 110

Assigned To: General Contractor
Executive Fire Protection
Drawing: NEC 110
Due Date: 7/2/2019
Created By: Mark Orlin
Identified On: 6/18/2019 1:32 PM

FO-6-17

Area C Elec Room. Fire protection piping is run in dedicated space above

Assigned To: General Contractor

Field Observation | Printed on 07/12/2021 | Page 12 of 18

TLC Engineering Solutions

No. 6 | TLC Engineering Solutions | ZZ Southwell Medical Hospital | 818002

Field Observation Report

Project: Mark Orlin - TLC, Ryan
Priority: TLC
Date Observed: 6/18/2019
Weather: Sunny 77°F
Location: Area G - Skilled Nursing (2nd Flr)

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- Electrical Review review
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FO-6-17

Area C Elec Room. Fire protection piping is run in dedicated space above

Assigned To: General Contractor

Field Observation | Printed on 07/12/2021 | Page 12 of 18

TLC Engineering Solutions



**THANK
YOU**



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